

ΝΔΟΗί



Message from the representatives

Challenging growth in business to fulfill aspirations as a manufacturing company

The Nachi-Fujikoshi Group's slogan, "Challenging growth in business to fulfill aspirations as a manufacturing company," embodies our long-term vision, we contribute to expansions in the world of manufacturing by providing various solutions to customers in fields such as automobiles, industrial machinery, energy, and infrastructure.

The business environments in which we are active is increasing trends towards a carbon-neutral stance, the adoption of EVs in the automotive fields is accelerating globally, develop products and improve productivity by digital transformation of manufacturing and A.I. including the industrial machinery sector, and the need to respond to social and environmental challenges such as the SDGs.

To respond to the massive structural changes in our industries, the Nachi-Fujikoshi Group will create new business opportunities by leveraging the unique breadth of our businesses, technologies, and production expertise, such as in robotics. The sustainable growth of the company will be secured by shifting towards a structure that positions the electric vehicle and industrial machinery sectors at the core of our business.

In the future, we aim to address issues in areas such as the environment, society, and governance through our business activities, and to provide value to our stakeholders, which include not only our shareholders and customers, but also our business partners, employees, and the local societies in which we conduct our business.



Director and Chairman **Hiroo Honma**

本间特夫



Representative Director and President **Tsutomu Kurosawa**

黑澤勉

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Corporate Mission

Contributing to the progress of the world of product manufacture.

Corporate Philosophy

Creativity - Business withers without creation.

Today's dream brings about a better tomorrow. Creation causes some discord. Improvement is assured by conquering such discord.

Aggressiveness - Tackle your job aggressively.

Give priority to difficult assignments and never give up when the job is half done.

Globalism - The globe is your market.

Win the trust of the people of the world. Supply quality products at reasonable cost. Nurture the competitiveness of your products.

Appreciative minds - Always be appreciative of what people around you do for you.

Thank your parents for having given birth to you. Thank elders for their guidance. Serve the community in order to reciprocate its hospitality toward you.

Human assets - How to make the company prosper is to find and use the right person in the right job.

Quality people are difficult to come by. Be objective. Be health conscious. Be wise. Stick to your words.

Written by the founder, Kohki Imura

Origin of the Corporate Name "FUJIKOSHI"

NACHI-FUJIKOSHI CORP. was founded in the city of Toyama in 1928.

Kohki Imura, the founder, named the company FUJIKOSHI in order to give concrete expression to his creed that self sufficiency in machine tool supply is indispensable to Japan's economic prosperity. The first two characters "不二" which read "Fuji" were picked from the Buddhist scriptures. A passage in the scriptures says "Justice and injustice appear to be different things. The truth is that they are "Fuji" (not two). They are one and the same".

The third Chinese character "越" which reads "Koshi" has the same pronunciation as "高志" which means the general area along the Japan Sea since olden days.

Origin of the Trademark "NACHI"

The NACHI brand name comes from

"KUMANO-NACHI-TAISHA", the Grand Shrine, that is one of 3 sacred Kumano Sanzan Shrines. It expresses strong entrepreneurial will.

In 1929, the Emperor Showa made a tour of the Kansai district to inspect industries as part of the encouragement of domestic production, and personally inspected a FUJIKOSHI hacksaw blade that was on display as an example of an outstanding domestic product at the Osaka Prefectural Office.

Overjoyed at the honor of entertaining the Emperor's special attention, founder Kohki Imura decided to name his product NACHI after the name of the latest naval cruiser to be made in Japan, which was also the very same vessel that the Emperor was sailing on for his tour.

Outline

Corporate Name NACHI-FUJIKOSHI CORP.

Trademark NACHI

Foundation December 21,1928
Account Settled on November 30
Chairman Hiroo Honma
President Tsutomu Kurosawa

Head Office Shiodome Sumitomo Bldg. 17F,

1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021

Tel: +81-(0)3-5568-5111

Capital 16.0 billion yen

Consolidated Net Sales 265.4 billion yen (1,805 million dollars)

Overseas Sales 140.0 billion yen (952 million dollars)

Consolidated subsidiaries 51 companies (Domestic 22 companies)

Consolidated number of employees 7 200 (52 companies)

Consolidated number of employees 7,200 (52 companies)

3,150 (Non-Consolidated)

Major Products Tools & Machinery Cutting Tools, Forming Tools, Cutting Saws, Machine Tools,

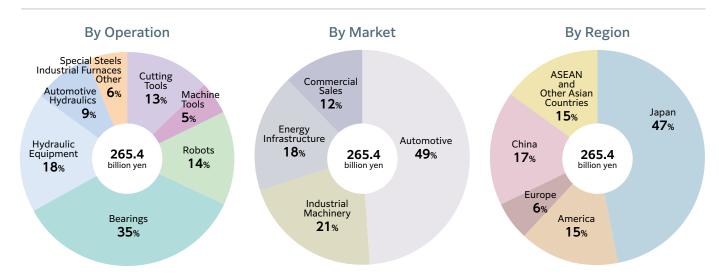
Machining Systems

Robots Robots, Robot Systems, Electronic Equipment

Components Bearings, Hydraulic Equipment, Automotive Hydraulics

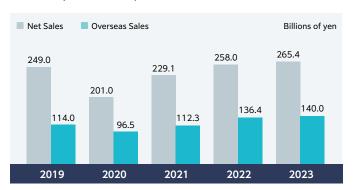
Materials Special Steels, Coating, Industrial Furnaces

Breakdown of Net Sales

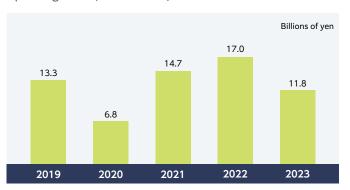


Fluctuations in Performance

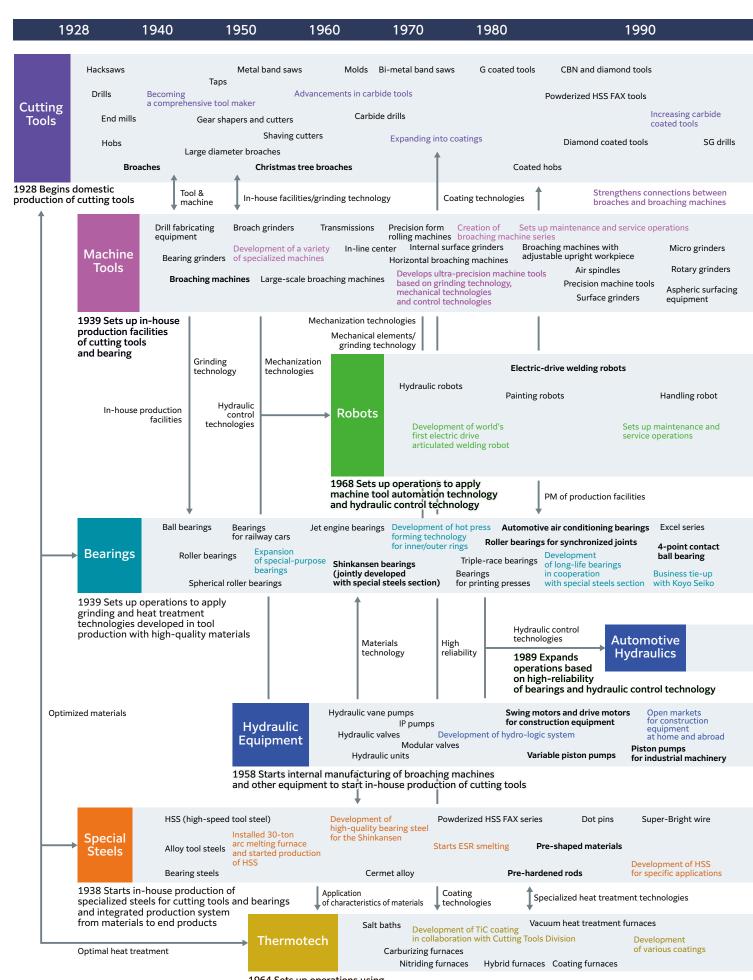
Net Sales (Consolidated)

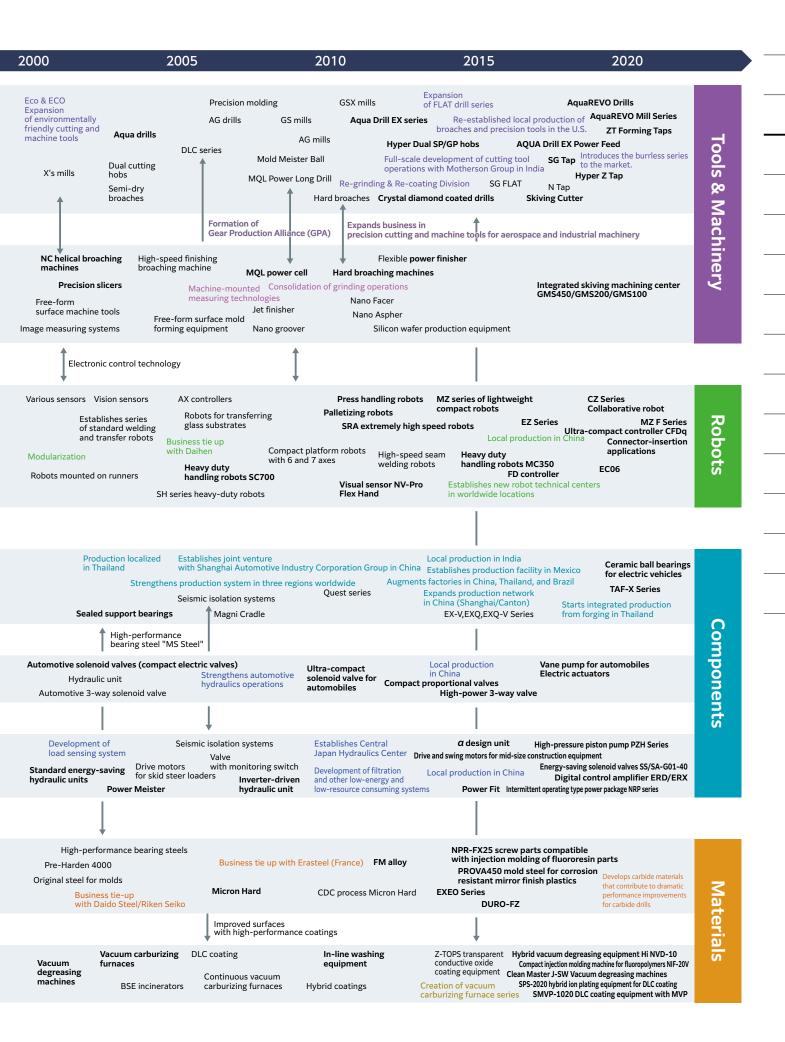


Operating Profit (Consolidated)

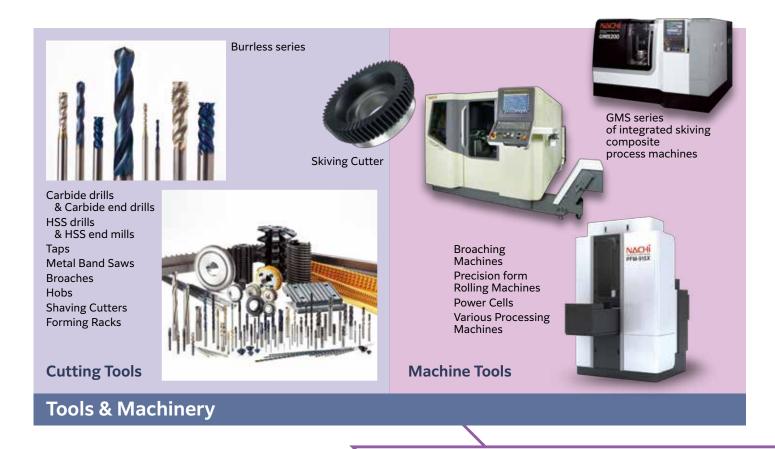


Genealogy of Business Operations





Contributing to the Process of Manufacturing



Manufacturing Process

Material Near-net Shape

Cutting Cutting-off Shaping

Heat Treatment
Surface Modification

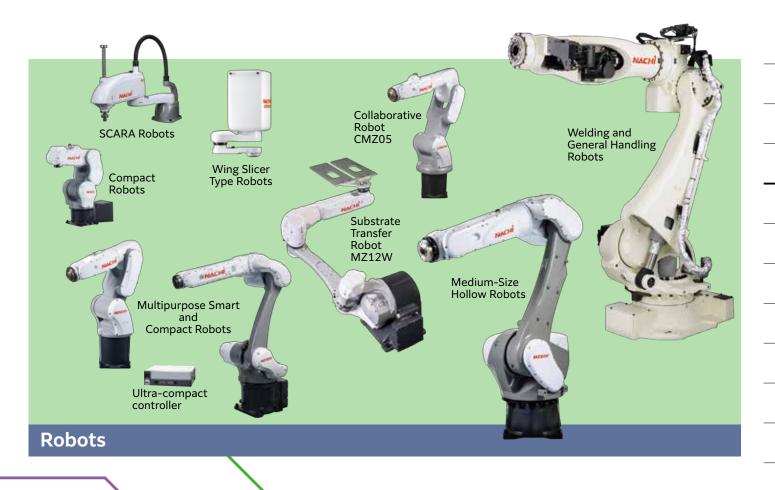


Components

Bearings



High-Function Bearings for Industrial Machines

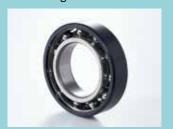


Grinding Finish Processing

Essential Components

Assembly Welding Transfer

Thin-walled, deep-groove ball bearings for electrical units



Plastic insert Bearings

Hydraulic Equipment



High-Function Hydraulic Equipment for Industrial Machines



High-Function Hydraulic Equipment for Construction Machines





Automotive Hydraulics



Vane pump for automobiles



Solenoid Valves for Automobiles 3-way Solenoid Valves Linear Solenoid Valves

Automobiles

eAxle and Engines

Various solutions that support the latest technologies.





Thin-walled, deep-groove ball bearings for electrical units







Ceramic ball bearings for electric vehicles



Hydraulic-control modules for clutches



Deep groove ball bearings for electric compressors



Double-Row Angular Contact Ball BearingsFor automobile air conditioners resistant to high speeds and high temperatures.



Lock actuators Energy-saving actuator with a unique structure.



Injector material Advanced functional material used in extreme conditions such as high pressure and corrosion.

Steering and Drivetrains

Safe and stable steering.



Solenoid Valves

Solenoid Valves for Automobiles Direct control of transmission clutch with valves.



Vane pump for automobiles 2-port vane pump with high efficiency and quietness.



Roller Bearings for Constant Velocity Joints High-performance bearings for superb operability, comfort and safety in automobile driving.



Broach for machining steering racks



Vane Material in Power Steering Pumps Made from HSS



Four-point Contact Ball Bearings for Steering



MT21 Steel Bearings for transmissions



Double-row Four-point Contact Ball Bearings The double-row gothic arch raceways ensure rigidity.

Contributing to higher energy efficiency and green processes.



Hard skiving

Skiving cutter



GMS200

Integrating gear machining processes into a single device, this multi-function machine supports electric vehicles, reduction devices, and small-scale parts for electrical machinery and electronics.



AquaREVO Drills Burrless
Thorough analysis of the burr formation
mechanism and minimizing cutting burrs.



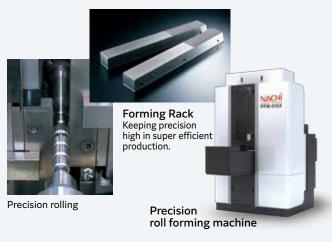
Hyper AP1 Hob (for water soluble cutting - environmentally friendly) Hyper DuAl GP/SP Hob



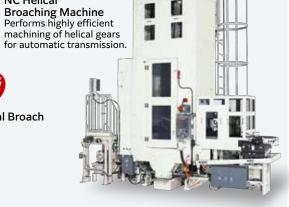
Power Finisher Crankshaft and camshaft lapping.



MQL Power Cell MQL Machining System High-efficiency, non step deep hole drilling.

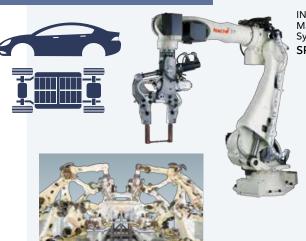






Bodies and Batteries

Spot Welding System



IN-Trac Cable Management System

SRA133HL



bonding dissimilar metals)



FSW System

Industrial Machines, Electrics, Electronics etc.

Industrial Machines





Burrless series Thorough analysis of the burr formation mechanism and minimizing cutting burrs.



GMS100

Integrates the processes of machining gears into one machine. A machining center capable of producing the small components used in electric vehicles, reducers, electronics, and electrics.



High speed steel drills or HSS drills Extremely precise positioning and Stable drilled hole diameter.



Provides a robot integrated system to respond to the demands of production line automation.



High-grade special steel pre-shaped into forms that approach the final product.

Proportional Valve Amplifier

EDX-type



NSPi inverter-driven energy-saving variable pump unit.

Skiving cutter



Energy-saving solenoid valves SS/SA-G01-40





Ball screw support bearing



Power Meister (high-capacity model) Simple realization of high-precision controls for position, speed, and pressure.

Electrics, Electronics



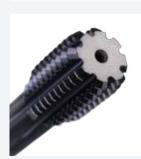
Expanding the lineup of MZ series of compact robots

Fulfilling the need for automation Help improve productivity in every workplace with picking, wrapping, and assembling.

Connector insertion

Achieves rapid and highly precise insertion into connectors through the use of a unique visual control method.





SCARA

Robots

Robots



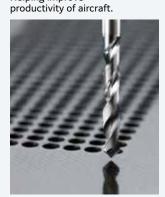
AquaREVO Drill Micro Achieves what is demanded of a small-diameter drill: it is not easily bent, has a long service life,

and offers stable, consistent machining. **ZT Forming Taps**Overwhelmingly long tool life and low torque forming tap

Energy, Infrastructure



Crystal Diamond Coated Drills Helping improve



Christmas Tree Forms Broach

Creates highly accurate form on turbine rotor disk blade of aircraft, ships and generators.





Fuel Cell Pumps



Surface broaching machines High performance and speed production of gas turbine rotors.

Railroads





Bearings for Wheels

Lightweight and compact bearings for axles capable of withstanding the high speed of the bullet train "Shinkansen".

Logistics





Palletizing Robot LPA180 Enables high-speed/high-precision palletization of cardboard boxes, bags, bottles, and metal products.

Construction Machines



Spherical Roller Bearings Boasts the world's highest load capacity and service life.





Wheel Drive Motors and Swing Motors for Small Excavators
Integrated required functions into a compact unit.



Hyper Z Tap Series
Exhibits superior
performance in low to
medium speed drilling,
boasts double to triple
the tool life of
conventional
non-coated taps and
even surpasses the tool
life of coated taps.

AquaREVO series

Plants and Offices in Japan





Head Office			
	Shiodome Sumitomo Bldg.17F 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:+81-(0)3-5568-5111	Fax:+81-(0)3-5568-5206
	URL: http://www.nachi-fujikoshi.co.jp/		
Major Offices			
Toyama Plant	1-1-1 Fujikoshi-Honmachi, Toyama 930-8511	Tel:+81-(0)76-423-5111	Fax:+81-(0)76-493-521
Sales Offices			
Eastern Japan Branch Office	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:+81-(0)3-5568-5280	Fax:+81-(0)3-5568-529
Hokkaido Sales Office Yamagata Sales Office	Hon-cho 1 Jo 10 Chome 4-10, Higashi-ku, Sapporo, 065-0041 130-1, Yachi Azamaki, Kahoku-cho, Nishimurayama-gun, Yamagata 999-3511, c/o Nachi Tohoku Seiko Co., Ltd.	Tel:+81-(0)11-782-0006 Tel:+81-(0)237-71-0321	
Fukushima Sales Office	Takeda Bldg. Room 103, 3-4-1 Chouja, Koriyama-shi, Fukushima 963-8017	Tel:+81-(0)24-991-4511	Fax:+81-(0)24-935-145
North Kanto Branch Shinshu Sales Office	26-2 Hama-cho, Ota-shi, Gunma 373-0853 248-3 Kamishiojiri, Ueda-shi, Nagano 386-0042	Tel:+81-(0)276-46-7511 Tel:+81-(0)268-28-7863	
Central Japan Branch Office	Nachi Nagoya Bldg., 2-120-3 Takayashiro, Meitou-ku, Nagoya 465-0095	Tel:+81-(0)52-769-6811	Fax:+81-(0)52-769-6830
Tokai Branch Office Hokuriku Branch Office	1-20-17 Ebitsuka, Chuo-ku, Hamamatsu 432-8033 Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966	Tel:+81-(0)53-454-4160 Tel:+81-(0)76-425-8013	
Western Japan Branch Office	Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Nakanoshima, Kita-ku, Osaka 530-0005	Tel:+81-(0)6-7178-5111	Fax:+81-(0)6-7178-511
Chugoku-Shikoku Branch Office	Nihonseimei Hiroshima Hikarimachi Bldg. 8F, 1-10-19 Hikarimachi, Higashi-ku, Hiroshima 732-0052	Tel:+81-(0)82-568-7460	Fax:+81-(0)82-568-746
Kyushu Branch Office	URBAN CENTER Hakata, 2nd floor 3-1-10 Hakataeki-Minami, Hakata-ku, Fukuoka-shi 812-0016	Tel:+81-(0)92-441-2505	Fax:+81-(0)92-471-660
Nachi Logistics Center	3-5-1 Yoneda-machi, Toyama 931-8304	Tel:+81-(0)76-438-4481	Fax:+81-(0)76-438-445
Engineering Companies			
NACHI Machinery Engineering Co., Ltd.	1-1-1 Fujikoshi Honmachi, Toyama 930-8511,	Tel:+81-(0)76-492-0708	Fax:+81-(0)76-493-525
NACHI Tool Engineering Co., Ltd.	c/o Fujikoshi Toyama Office 1-1-1 Fujikoshi Honmachi, Toyama 930-8511, c/o Fujikoshi Toyama Office Ayase	Tel:+81-(0)76-423-5337	Fax:+81-(0)76-493-5258
Sales Companies			
NACHI Kanto Co., Ltd.	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:+81-(0)3-5568-5190	Fax:+81-(0)3-5568-519
NACHI-TOKIWA CORP.	Ayase, Utsunomiya Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021 Ota, Utsunomiya, Hadano, Suzuka, Hamamatsu, Osak	Tel:+81-(0)3-6252-3677	Fax:+81-(0)3-6252-3678
NACHI Tokai Co., Ltd.	Kumamoto, Guangzhou China, Wuhan China, Ohio US Nachi Nagoya Bldg., 2-120-3 Takayashiro, Meitou-ku, Nagoya 465-0095		Fax:+81-(0)52-769-691
NACHI Hokuriku Co., Ltd. NACHI Kansai Co., Ltd.	Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966 Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Nakanoshima, Kita-ku, Osaka 530-0005	Tel:+81-(0)76-424-3991 Tel:+81-(0)6-7178-2200	

Kakogawa

Plants and Offices in Toyama



Namerikawa Plant



Products: Cutting Tools, Hydraulic Equipment, Automotive Hydraulics, Coatings, Industrial Furnaces Site Scale: 195,000m² Building: 78,000m²





Hydraulic wheel drive motors factory Automotive hydraulic factory

Hokuriku National Expressway

Hokuriku Shinkansen

Unazuki Onsen

Mizuhashi Plant



Products: Bearings Site Scale: 65,000m² Building: 22,000m²



Bearing heat-treatment factory

Plants

-	4 4 4 5 111 1111	l: T 000 0544				
Toyama Plant	1-1-1 Fujikoshi-Honmachi, Toyama 930-8511					
Tools	Tel:+81-(0)76-423-5100	Fax:+81-(0)76-493-5221				
Machine Tools	Tel:+81-(0)76-423-5140	Fax:+81-(0)76-493-5242				
Robots	Tel:+81-(0)76-423-5135	Fax:+81-(0)76-493-5251				
Bearings	Tel:+81-(0)76-423-5120	Fax:+81-(0)76-493-5231				
Higashi-Toyama Plant	3-1-1 Yoneda-machi, To	yama 931-8511				
Materials	Tel:+81-(0)76-438-4411	Fax:+81-(0)76-438-6313				
	3-2-1 Nakata, Toyama 9	931-8453				
Hydraulic Equipment	Tel:+81-(0)76-438-8970	Fax:+81-(0)76-438-8978				
Namerikawa Plant	176 Ogake, Namerikawa-	shi, Toyama 936-0802				
Tools	Tel:+81-(0)76-471-2126	Fax:+81-(0)76-471-2632				
Hydraulic Equipment	Tel:+81-(0)76-471-2046	Fax:+81-(0)76-471-2673				
Automotive Hydraulics	Tel:+81-(0)76-471-2320	Fax:+81-(0)76-471-2324				
Coating	Tel:+81-(0)76-471-2985	Fax:+81-(0)76-471-2989				
Industrial Furnaces	Tel:+81-(0)76-471-2981	Fax:+81-(0)76-471-2988				
Mizuhashi Plant	201-1 Iseya Mizuhashi,	Toyama 939-3524				
Bearings	Tel:+81-(0)76-479-1780	Fax:+81-(0)76-479-1781				
Nagaresugi Plant	160 Nagaresugi, Toyam	a 939-8032				
Tools	Tel:+81-(0)76-425-2695	Fax:+81-(0)76-425-9091				
Machine Tools	Tel:+81-(0)76-495-1341	Fax:+81-(0)76-495-1359				
Bearings	Tel:+81-(0)76-424-8848	Fax:+81-(0)76-424-8832				

Manufacturing Companies

NACHI Seiko Co., Ltd.

Tel:+81-(0)76-425-2695 Fax:+81-(0)76-425-9091 **Precision Cutting Tools**

NACHI Tool Genesis Co., Ltd.

Tel:+81-(0)76-425-2281 Fax:+81-(0)76-424-3183 Metal Band Saws

NACHI Tool Technology Co., Ltd.

Tel:+81-(0)76-456-2556 Fax:+81-(0)76-471-2632 Taps

NACHI Bearing Manufacturing Co., Ltd.

Tel:+81-(0)76-478-2098 Fax:+81-(0)76-479-1081

NACHI Nihonkai Bearing Co., Ltd.

Tel:+81-(0)76-478-2171 Fax:+81-(0)76-478-2173 Bearings

Hokuriku Kinzoku Co., Ltd.

Bearings Tel:+81-(0)76-451-5217 Fax:+81-(0)76-451-9203

NACHI Toyama Bearing Co., Ltd.

Tel:+81-(0)76-467-2201 Fax:+81-(0)76-467-2203 Bearings

NACHI Yatsuo Bearing Co., Ltd.

Tel:+81-(0)76-454-2627 Fax:+81-(0)76-454-4343 Bearings

NACHI Tateyama Bearing Co., Ltd.

Tel:+81-(0)76-424-8848 Fax:+81-(0)76-424-8832 Bearings

NACHI Tohoku Seiko Co., Ltd.

Hydraulic Equipment and Printing Press Parts Tel:+81-(0)23-686-2116 Fax:+81-(0)23-686-2119

NACHI Hydraulics Co., Ltd.

Hydraulic Equipment Tel:+81-(0)76-469-3829 Fax:+81-(0)76-469-3823

Toyama Atsuen Co., Ltd.

Special Steels Tel:+81-(0)76-437-5806 Fax:+81-(0)76-438-9270

Service Companies

NACHI Logistics Co., Ltd.

Transportation, Storage, Insurance

Tel:+81-(0)76-425-0262 Fax:+81-(0)76-493-8676

FUJIKOSHI Com Service Co., Ltd.

Receptions, Facilities Management, Security

Tel:+81-(0)76-423-5042 Fax:+81-(0)76-493-5208



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Fax: +86-(0)21-6915-5427
URL: http://www.nachi.com.cn/

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 Building O, Yi No.12 Chao Wai Street, Chao
 yang District, Beijing 100020, CHINA
 Tel: +86-(0)10-5879-0181

Fax: +86-(0)10-5879-0182

CHONGQING BRANCH

CHONGQING BRANCH
Room 405, Building D, CINDA
INTERNATIONAL, No.67
middle Huangshan Avenue, Yubei District,
401121, Chongqing, CHINA
Tel: +86-(0)23-8816-1967
Fax: +86-(0)23-8816-1968

SHENYANG BRANCH

ROOM304, Fangyuan Building, No.1 Yuebin Street, Shenhe District, Shenyang 110000, CHINA Tel: +86-(0)24-3120-2252 Fax: +86-(0)24-2250-5316

GUANGZHOU BRANCH

2F Building A, Yixiang Science and Technology Park, No.72 Nanxiang Two Road, Science City, Hightech Industrial development Park, Guangzhou City, 510670, CHINA Tel: +86-(0)20-8200-6163

 WUHAN BRANCH
 Room 3,2F, bldg. B, Al Sci. & Tech Park., 81
 Checheng South Road, Wuhan Economic Development District, Wuhan City, 430056, Hubei Province, CHINA Tel: +86-(0)27-8473-1747

● NINGBO BRANCH Room 721, Fukang Building, Dongliu Street, Yinzhou District, Ningbo City, 315042, Zhejiang Province, CHINA Tel: +86-(0)574-8813-5499

CHANGCHUN OFFICE

Room 1113, Building B, China Productivity Building, No. 5666 Silicon Valley Street, High tech Zone, Changchun City, Jilin Province, 130012,

Tel: +86-(0)431-8580-8316

BAOJIA NACHI ROBOT APPLICATION DEVELOPMENT QINGDAO INC.

No.67 Xinyue Rd., High-tech Industrial Development Zone, Qingdao, Shandong City, 266122, CHINA

Tel: +86-(0)532-5875-9267

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2F, No.23, Lane 15, Sec. 6, Minquan E. Rd., Neihu Dist., Taipei City Tel: +886-(0)2-2792-1895

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 Wathana Bangkok 101 Klongtonnua, Wattana, Bangkok 10110,

THAILAND Tel: +66-2-714-0008 Fax: +66-2-714-0740

ROBOT TECHNICAL CENTER

170/2 (1st floor) Ocean Tower 1 Soi Sukhumvit 16, Ratchadaphisek Rd., Klongtoey, Klongtoey, Bangkok 10110, THAILAND

Tel: +66-2-250-4101 Fax: +66-2-258-4103

NACHI SINGAPORE PTE. LTD.

No.2 Joo Koon Way, Jurong Town, Singapore 628943, SINGAPORE Tel: +65-65587393 Fax: +65-65587371

NACHI VIETNAM CO., LTD.

1502B, 15floor, Lot A1 Indochina Plaza Hanoi, 241 Xuan Thuy Street, Dich Vong Hau ward, Cau Giay dist, Ha Noi city, VIETNAM Tel: +84-24-3767-8605

Fax: +84-24-3767-8604

HO CHI MINH BRANCH

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GURGAON HEAD OFFICE

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 #19, 3rd Floor, R V Layout
 Kumara Park West, Bangalore-560020, Karnataka, INDIA Tel: +91-(0)80-3920-8701

Fax: +91-(0)80-3920-8700



NACHI-FUJIKOSHI (CHINA) CO., LTD. Established: 2004 Products: Cutting Tools, Bearings, Hydraulic Equipment, Special Steels, Machine Tools and Robots



PT.NACHI INDONESIA Established: 2003



Products : Cutting Tools, Bearings and Hydraulic Equipment



NACHI TECHNOLOGY (THAILAND) CO., LTD.

Established: 1999

NACHI FORGING TECHNOLOGY (THAILAND) CO., LTD.
Established: 2015 Products: Bearings

NACHI SINGAPORE PTE. LTD.

Established: 1975 Products: Cutting Tools, Bearings and Hydraulic Equipment

NACHI INDUSTRIES PTE. LTD. Established: 1979 Products: Cutting Tools

Manufacturing Plants

NACHI (JIANGSU) INDUSTRIES CO., LTD. 39 Nanyuan Road, Economic and Technological Development Zone (South),

Zhangjiagang, Jiangsu 215618, CHINA Tel: +86-(0)512-3500-7616 Fax: +86-(0)512-3500-7615

NACHI C.H. DONGGUAN CORP.

East Jiangnan Road, Guancheng High-Tech Park, Eastern Industrial Zone, Dongguan City,

Guangdong 523515, CHINA Tel: +86-(0)769-8701-1028 Fax: +86-(0)769-8701-1038

• SHANGHAI NACHI BEARINGS CO., LTD. Yitong Industry Zone 258, Fengmao Rd. Malu Town, Jiading, Shanghai 201801, CHINA Tel: +86-(0)21-6915-6200

Fax: +86-(0)21-6915-6202

• NACHI C.Y. CORP. No.109, Kao Young North Rd. Lung-Tan Dist, Tao-Yuan City 32543, TAIWAN Tel: +886-(0)3-471-7651

Fax: +886-(0)3-471-8402

DAESUNG-NACHI HYDRAULICS CO., LTD.

8, Yusangongdan 8-gil, Yangsan-si, Gyeongsangnam-do, 50592, REP. OF KOREA Tel: +82-(0)55-371-9710

Fax: +82-(0)55-384-0154

NACHI TECHNOLOGY (THAILAND) CO., LTD.

5/5 M, 2, Rojana Industrial PARK Nongbua, Ban Khai, Rayong, 21120, THAILAND Tel: +66-38-961-682

Fax: +66-38-961-683

NACHI FORGING TECHNOLOGY

(THAILAND) CO., LTD. 5/8 M, 2, Rojana Industrial PARK Nongbua, Ban Khai, Rayong, 21120, THAILAND Tel: +66-38-017-891

Fax: +66-38-017-894

NACHI INDUSTRIES PTE. LTD.

No.2 Joo Koon Way, Jurong Town, Singapore 628943, SINGAPORE

Tel: +65-68613944 Fax: +65-68610262

URL: http://www.nachi.com.sg/

NACHI PILIPINAS INDUSTRIES, INC.

1st Avenue, Manalac Compound, Sta. Maria Industrial Estate, Bagumbayan, Taguig, Metro Manila, PHILIPPINES

Tel: +63-(0)2-8838-3620 Fax: +63-(0)2-8838-3623

NACHI TECHNOLOGY INDIA PVT. LTD. Plot No. Sp-86, Nic(M)Neemrana, Riico

Industrial Area, Alwar-301705, Rajasthan, INDIA

Tel: +91-(0)14-9467-1300 Fax: +91-(0)14-9467-1310

NACHI PRECISION TOOL INDIA PVT. LTD.

179, Sector4, IMT Manesar, District, Gurgaon-122050, Haryana, INDIA Tel: +91-124-4936-000



NACHI (JIANGSU) INDUSTRIES CO., LTD. Established : 2012 Products : Cutting Tools, Hydraulic Equipment, Automotive Hydraulics and Robots



NACHI TECHNOLOGY INDIA PVT. LTD. Established: 2012 Products: Bearings



SHANGHAI NACHI BEARINGS CO., LTD. Established: 2004 Products: Bearings



NACHI C.H. DONGGUAN CORP. Established: 2014 Products: Bearings

Plants and Offices Worldwide

America & Europe

- Regional headquarters
- Manufacturing Plants
- Sales Offices and Service Facilities
- Robot Technical Center



NACHI AMERICA INC. **HEADQUARTERS**

715 Pushville Road, Greenwood, Indiana,

46143, U.S.A. Tel: +1-317-530-1001 Fax: +1-317-530-1011

URL: http://www.nachiamerica.com/

WEST COAST BRANCH

12652 E. Alondra Blvd. Cerritos, California, 90703, U.S.A. Tel: +1-562-802-0055 Fax: +1-562-802-2455

•MIAMI BRANCH-LATIN AMERICA DIV.

2301 N.W. 107th Ave. Suite 108, Doral, Florida, 33172, U.S.A. Tel: +1-305-591-0054

NACHI ROBOTIC SYSTEMS INC.

46200 WEST 12Mile Road Novi, Michigan 48377, U.S.A. Tel: +1-248-305-6545 Fax: +1-248-305-6542

URL: http://www.nachirobotics.com/

INDIANA SERVICE CENTER

715 Pushville Road, Greenwood, Indiana, 46143, U.S.A. Tel: +1-502-517-1553 Fax: +1-317-535-3659

SOUTH CAROLINA SERVICE CENTER

1310 Garlington Road, Suite L, Greenville, SC 29615, U.S.A. Tel: +1-864-458-8000 Fax: +1-864-458-8256

CANADA BRANCH

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA Tel: +1-905-760-9542

Fax: +1-905-760-9477

MEXICO BRANCH

Av. 100 Metros No.1112-A Nueva Industrial Vallejo Gustavo A. Madero, Ciudad de Mexico C.P. 07700, MEXICO

Tel: +52-55-7574-3818

NACHI CANADA INC.

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA Tel: +1-905-660-0088

Fax: +1-905-660-1146

NACHI MEXICANA, S.A. DE C.V.

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO

Tel: +52-442-153-2424 Fax: +52-442-153-2435

ENGINEERING CENTER

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO

Tel: +52-442-153-2424 Fax: +52-442-153-2435



NACHI AMERICA INC.

Established: 1962

Products : Cutting Tools, Machine Tools, Bearings, Hydraulic Equipment and Special Steels

NACHI TECHNOLOGY INC. Established: 1974 Products: Bearings NACHI TOOL AMERICA INC. Established : 2005 Products : Cutting Tools



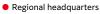
NACHI ROBOTIC SYSTEMS INC.

Established: 1989 Products: Robots



NACHI CANADA INC.

Established: 1975 **Products: Cutting Tools and Bearings**



- Manufacturing Plants
- Sales Offices and Service Facilities

NACHI BRASIL LTDA.

SAO PAULO BRANCH

Alameda Santos, nº745-1º andar(conjunto n°11)-Cerqueira César, São Paulo-SP, CEP:01419-001, BRASIL Tel: +55-11-3284-9844

URL: https://www.nachi.com.br/



NACHI TECHNOLOGY MEXICO, S.A. DE C.V.

Established : 2014 Products: Bearings

NACHI MEXICANA, S.A. DE C.V.

Established: 1982

Products: Bearings and Cutting Tools

NACHI EUROPE GmbH

Bischofstr. 99, 47809 Krefeld, GERMANY Tel: +49-(0)2151-65046-0 Fax: +49-(0)2151-65046-90 URL: http://www.nachi.de/

SOUTH GERMANY OFFICE

Pleidelsheimer Str.47 74321 Bietigheim-Bissingen, GERMANY Tel: +49-(0)7142-77418-0 Fax: +49-(0)7142-77418-20

CZECH BRANCH

Obchodní 132, 251 01 čestlice, CZECH REPUBLIC

Tel: +420-255-734-000 Fax: +420-255-734-001

U.K. BRANCH

Unit 3, 92 Kettles Wood Drive Woodgate Business Park Birmingham B32 3DB, U.K. Tel: +44-(0)121-423-5000 Fax: +44-(0)121-421-7520

TÜRKIYE BRANCH

Kurtkoy Mah. Yildirim Bayezit Cad. No:93 Ic Kapi No:1 | 34912 Pendik/ istanbul

Tel: +90-(0)216-688-4457 Fax: +90-(0)216-688-4458

Manufacturing Plants

NACHI TECHNOLOGY INC.

713 Pushville Road, Greenwood, Indiana, 46143, U.S.A. Tel: +1-317-535-5000 Fax: +1-317-535-8484

NACHI TOOL AMERICA INC. 717 Pushville Road, Greenwood, Indiana, 46143, U.S.A. Tel: +1-317-535-0320

NACHI TECHNOLOGY MEXICO S.A. DE. C.V.

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO Tel: +52-442-153-2410

NACHI BRASIL LTDA.

Avenida João XXIII, nº.2330, Jardim São Pedro, Mogi das Cruzes, S.P., CEP 08830-000, BRAZIL

Tel: +55-11-4793-8800 URL: https://www.nachi.com.br/

NACHI CZECH s.r.o.

Průmyslová 2732, 440 01 Louny, CZECH REPUBLIC

Tel: +420-415-930-930 Fax: +420-415-930-940



NACHI BRASIL LTDA.

Established: 1972 Products : Bearings



NACHI EUROPE GmbH

Established: 1967

Products : Cutting Tools, Machine Tools, Robots, Bearings, Hydraulic Equipment and Special Steels



NACHI CZECH s.r.o.

Established: 2003 Products: Bearings

Exhibition and Related Facilities

NACHI "MONOZUKURI" Center We exhibit our products, technological seeds and history of our operations.





ROBOT FA Exhibition Hall Exhibits of many examples of automated production lines.



Showroom



NACHI History Museum Exhibits the history of NACHI, along with historical records.



FUJIKOSHI Technical High School



FUJIKOSHI Hospital



FUJIKOSHI Guesthouse "Muhenkaku"



NACHI TOYAMA Dormitory Serves as both an employee dormitory and a training facility.



FUJIKOSHI AJISAI PreschoolEstablished the FUJIKOSHI AJISAI Preschool to support employees' children and children living near the Toyama Plant.

Management (as of 27 February 2024)



Directors

Director Hiroo Honma

Director

Tetsu Furusawa

Director

Naozumi Yoshida

Director (Member of the Audit & Supervisory Committee)

Masakazu Yamazaki*

Representative Director Tsutomu Kurosawa

Director

Yuichi Sawasaki

Director
Yo Okabe*

Hironaga Kitagawa

Director (Member of the Audit & Supervisory Committee)

Yasuaki Sawachika*

Representative Director Hideaki Hara

Director

Shirou Hatasaki

Director (Full-time Member of the Audit & Supervisory Committee)

Masayuki Kobayashi

Director (Member of the Audit & Supervisory Committee) **Emi Goto***

* Outside director

Corporate Officers

Corporate Officer

Chairman	Hiroo Honma	
President	Tsutomu Kurosawa	
Senior Managing Corporate Officer	Hideaki Hara	Production control, Human Resources, All China Operations
Managing Corporate Officer	Tetsu Furusawa	Corporate planning, Supervising Sales, Overseas Sales
Managing Corporate Officer	Yuichi Sawasaki	Finance & Accounting, General Manager of Finance & Accounting Dept., General Affairs, Risk Management
Corporate Officer	Shirou Hatasaki	Domestic Sales, General Manager of Corporate Compliance Headquarters
Corporate Officer	Naozumi Yoshida	General Manager of Technology Development Headquarters
Corporate Officer	Akira Kunisaki	General Manager of Procurement Headquarters, FA and Digitalization Promotion
Corporate Officer	Masato Usui	Automotive sales, General Manager of Sales Promotion Dept., Automotive, Bearing Division
Corporate Officer	Naritoshi Nakamura	General Manager of Robot Division
Corporate Officer	Kohei Anada	General Manager of Quality assurance Dept., TQC • TPM promotion
Corporate Officer	Kazutaka Arai	President of NACHI-FUJIKOSHI (CHINA) CO.,LTD.
Corporate Officer	Noritsugu Sasaki	Sales Operation in the South Korean Market, General Manager of Sales Promotion Dept., Motorcycle, Bearing Division
Corporate Officer	Masahisa Miyabukuro	General Manager of Production control Headquarters
Corporate Officer	Toru Kuramoto	General Manager of Bearing Division
Corporate Officer	Katsuyuki Enomoto	General Manager of Material Division
Corporate Officer	Katsuhiro Matsumoto	General Manager of Cutting Tool Division

General Manager of Hydraulic Equipment Division

Financial Highlights NACHI-FUJIKOSHI CORP. and Subsidiaries Years ended November 30

Consolidated Financial Sumi	mary					
					Millions of yen	Thousands of U.S.dollars
	2019	2020	2021	2022	2023	2023
Net sales	249,077	201,055	229,117	258,097	265,464	1,805,018
Domestic sales	135,048	104,490	116,771	121,677	125,392	852,600
Overseas sales	114,028	96,564	112,345	136,419	140,071	952,410
Overseas sales ratio	45.8%	48.0%	49.0%	52.9%	52.8%	52.8%
Operating income	13,348	6,850	14,718	17,025	11,873	80,730
Ordinary income	12,241	5,508	14,457	17,100	11,028	74,984
Net income	8,245	2,458	9,993	12,237	6,469	43,985
Net income per share (yen)	331.89	100.85	418.09	513.17	276.92	188.29
Cash dividend per share (yen)	100.0	50.0	100.0	110.0	110.0	74.79
Total assets	300,751	293,060	319,312	357,457	370,324	2,518,011
Shareholders' equity	118,233	116,893	130,104	148,906	162,715	1,106,377
Equity ratio	39.3%	39.9%	40.7%	41.7%	43.9%	43.9%

Consolidated Balance Sheets

Assets					Millions of yen	Thousands of U.S.dollars
	2019	2020	2021	2022	2023	2023
Current assets	141,930	137,960	159,258	187,363	189,406	1,287,862
Notes receivable/accounts receivable/contract assets	51,235	41,697	48,309	60,365	58,805	399,843
Electronically recorded monetary claims	5,542	4,240	6,790	7,600	8,337	56,687
Inventories	59,301	48,151	57,381	76,919	80,130	544,842
Fixed assets	158,820	155,099	160,053	170,094	180,917	1,230,142
Property, plant and equipment	116,838	113,085	114,260	123,508	127,620	867,750
Intangible assets	3,144	2,828	2,861	3,497	3,672	24,967
Investments and advances	38,837	39,185	42,931	43,088	49,625	337,424
Total assets	300,751	293,060	319,312	357,457	370,324	2,518,011

Liahi	lities	and	Net	Asse	t Valu	е
LIUDI	11663	ullu	1400	7336	t vaid	_

Liabilities and Net Asset value					Millions of yen	Thousands of U.S.dollars
	2019	2020	2021	2022	2023	2023
Current liabilities	104,879	92,926	103,344	125,072	119,569	813,007
Notes and accounts payable	22,864	15,080	20,882	24,967	19,094	129,829
Electronically recorded obligations	29,041	18,428	26,943	30,093	26,021	176,929
Short-term loans payable	35,572	48,272	29,208	41,123	45,190	307,268
Long-term liabilities	71,074	75,874	77,755	76,018	81,234	552,349
Long-term loans payable	50,810	54,852	56,266	53,703	54,578	371,102
Total liabilities	175,953	168,800	181,100	201,090	200,804	1,365,363
Shareholders' equity	113,354	116,893	130,104	148,906	162,715	1,106,377
Common stock	16,074	16,074	16,074	16,074	16,074	109,294
Additional paid-in capital	11,252	11,243	11,401	11,408	11,408	77,568
Retained earnings	88,297	88,123	96,875	106,758	110,593	751,975
Profit on valuation of stock	11,265	11,786	13,079	13,616	17,547	119,310
Translation adjustments	△5,825	△7,603	△2,737	7,891	14,408	97,966
Minority interests	6,563	7,366	8,107	7,460	6,804	46,263
Total net assets	124,797	124,259	138,211	156,367	169,520	1,152,648
Total liabilities and net assets	300,751	293,060	319,312	357,457	370,324	2,518,011

U.S.dollar amounts are converted for convenience only at ¥147.07 per U.S.dollar, the rate prevailing on November 30, 2023

Consolidated Sales by Operation							
					Millions of yen	Thousands of U.S.dollars	
	2019	2020	2021	2022	2023	2023	
Cutting Tools	34,518	26,829	30,213	34,157	34,062	231,603	
Machine Tools	22,510	14,064	13,057	9,944	13,359	90,834	
Robots	30,710	26,699	28,223	38,505	38,031	258,591	
Bearings	77,206	64,400	74,390	84,480	91,767	623,968	
Hydraulic Equipment	46,407	37,691	48,015	52,795	49,059	333,575	
Automotive Hydraulics	19,438	18,589	22,332	21,786	22,682	154,225	
Special Steels	16,686	11,419	11,215	14,641	14,717	100,067	
Others	1,598	1,360	1,669	1,785	1,784	12,130	
Total	249,077	201,055	229,117	258,097	265,464	1,805,018	

Capital Expenditures	;					
					Millions of yen	Thousands of U.S.dollars
	2019	2020	2021	2022	2023	2023
Non-Consolidated	15,500	8,100	8,800	11,900	12,400	84,000
Consolidated	21,400	12,600	16,300	20,300	19,100	129,000

Number of Associates					
					Persons
	2019	2020	2021	2022	2023
Non-Consolidated	3,170	3,310	3,270	3,230	3,150
Domestic Subsidiaries	1,640	1,480	1,440	1,430	1,400
Overseas Subsidiaries	2,640	2,450	2,500	2,600	2,650
Consolidated	7,450	7,240	7,210	7,260	7,200

Shareholder Information	Major Shareholders Sh	ares(thousand)	Ratio(%)
Issued Stock : 24,919 thousands shares	NACHI WANEI Stockholding	2,591	10.99
(as of the end of Nov. 2023)	The Master Trust Bank of Japan, Ltd. (trust acc	ount) 1,926	8.18
(Of which, 1,353 thousands	Employees Stock Ownership Plan	1,414	6.00
are common shares for treasury)	Nachi Dealer Shareholding Association	948	4.03

	Note: Common shares for treasury			
(1,353 thousands shares) were excluded when calculating ownership of shares.				
Number of	Shares			

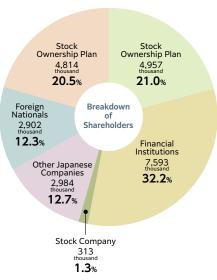
MUFG BANK, LTD.

Breakdown of Shareholders	Number of Shareholders	Ratio(%)	Shares (thousand)	Ratio(%)
Stock Ownership Pla	an 4	0.02	4,957	21.0
Financial Institutions	35	0.20	7,593	32.2
Stock company	42	0.23	313	1.3
Other Japanese Cor	mpanies 321	1.79	2,984	12.7
Foreign Nationals	203	1.13	2,902	12.3
Others	17,339	96.63	4,814	20.5
Total	17,944	100.00	23,563	100.0

Major Banking Relationships

Shareholder Information

MUFG BANK, LTD. The Hokuriku Bank, Ltd. Sumitomo Mitsui Trust Bank, Limited Mitsubishi UFJ Trust and Banking Corporation Mizuho Bank, Ltd.



3.93

History of NACHI-FUJIKOSHI

NACHI-FUJIKOSHI was founded with the express aim of becoming a domestic manufacturer of cutting tools and machine tools in the trend towards industrial modernization. The Company's business activities expanded greatly in the first 20 years since its founding.

FUJIKOSHI STEEL INDUSTRY CO., Ltd. is founded in Toyama City by Kohki Imura.

NACHI hacksaw blades are chosen as a superior example of Japanese manufacturing technology and are personally inspected by the Emperor Showa. 1929

The NACHI trademark is adopted from the name of the Emperor's ship.

The company gains recognition as an all-round domestic manufacturer of precision cutting tools. 1934

Installs the latest European and American machinery.

Establishes FUJIKOSHI Technical High School. Higashi-Toyama Steel Mill starts operation. 1937 1938

Establishes integrates manufacturing system covering materials through to final production.

Begins production of bearings. 1939

Establishes Machine Tools Dept. to supply own company plants with internally manufactured machinery.

Business further expanded to 18 plants in Japan and number of employees increased to 36,000. Establishes FUJIKOSHI Hospital. 1940

NACHI-FUJIKOSHI attained the position of a "total machinery manufacturer" as the result of an active management policy during the high economic growth period in the 1950's to 1960's

1945 Expands product line-up to include hand tools, food industry machinery, bicycles, and motorcycles.

Develops Christmas tree type broaches for jet engines. 1953

1955 Begins marketing with large OEM customers in Europe and America.

Begins production of hydraulic equipment. 1958

Restructures along divisional lines (cutting tools, bearings, machine tools and special steels). Establishes NACHI AMERICA INC. 1962

Changes Company name to NACHI-FUJIKOSHI CORP. 1963

Develops bearings and its materials for the Bullet Train "Shinkansen".

NACHI-FUJIKOSHI is aiming at becoming a mechatronics manufacturer in keeping with technical innovation and internationalization.

Begins production of industrial furnaces. 1964

Opens office in Germany. 1967

1969 Develops hydraulic industrial robots.

Establishes Machine Tools Division and Hydraulic Equipment Division.

Begins local production in Brazil. 1972

Opens offices in Australia, United Kingdom, Singapore, and Canada. 1975

Begins local production in U.S.A. and Spain. 1976

1979 Develops first motor-driven robots for spot welding in the world. Begins local production in Singapore.

Establishes Robot Division and Precision Machinery Division. 1984 Awards the PM (Productive Maintenance) Prize.

Opens FUJIKOSHI Guesthouse "Muhenkaku" to commemorate the Company's 60th anniversary. 1988

Begins local production in Korea and Taiwan.

1989 Establishes NACHI TECHNOLOGY INC., U.S.A. 1990

Begins production of handling robots.
Acquires National Broach & Machine Co. (brand name Red Ring). 1991

Awards the Deming Application Prize.

NACHI-FUJIKOSHI has been steadily promoting the NACHI Business in keeping with globalization and changes in the industrial structure.

Masamichi Honda is appointed as President. 1993

Management is restructured due to Japan's deflationary economic environment and appreciating yen.

Starts cooperating with Koyo Seiko., Ltd. in the area of bearings. 1994

1997

Obtains ISO 9001 certification in 1995 for each division and overseas plant. Kensuke Imura is appointed as President. Sets up new corporate brand mark at the 70th anniversary. Establishes NACHI Techno Square in the Toyama plant. 1998

Sets up new management system in keeping with the philosophy "Prospective Selection and Integration". Changes eight-division structure to three main manufacturing divisions and three strategic divisions. 1999

Expands overseas supply systems (Thai plant and others) to enhance sales bases.

2000

Cooperates with Daido Steel Co., Ltd. in the material field.

Announces mid-term management plan "NACHI Business Plan 03".

Builds a new factory for broaches, high speed steel wire materials, and hydraulic pumps. 2001

Starts cooperating with Daihen Corporation in the robotic field. Obtains ISO14001 Certification.

Introduces Meister system.

2002 Establishes Marketing Strategy Headquarters and Development Headquarters.

Forms Gear Production Alliance in the gear-processing field.

Cooperates with Erasteel S.A. (France) in the high speed steels field.

Introduces performance-based salary system. expanded stock Ownership Plan.

The 75th anniversary. Builds QA Lab, Kohki Hall and Development Office in NACHI-BUSINESS Galaxy. 2003 Creates a mid-term management plan, "Prospect of NACHI Business 2006".

Forms a joint venture with Shanghai Automotive Industry Corp. in bearing business.

Promoting expansion of domestic and international production and sales systems with penetration of the NACHI brand in world markets.

2004

Moves Tokyo Head Office to Shiodome, Tokyo. increased the share capital.
Builds new bearings factories in the Toyama Plant (Japan), Czech and China.
Consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory. Divides manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD.

Enters into the field of seismic isolator business.

Moves Tokyo Head Office to Shiodome, Tokyo. increased the share capital.

Builds new bearings factories in the Toyama Plant (Japan), Czech and China.

Consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory. Divides manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD.

Enters into the field of seismic isolator business.



Founder, Kohki Imura



Hacksaw blades the Company's first product/1929



The first publishes catalog of cutting tools in Japan/1933



Develops first bearings/1939



Emperor Showa visits factory/1958



Bearings for the Bullet Train "Shinkansen"/1963



Develops first motor-driven robots for spot welding in the world/1979



Coated end mill put onto the market/1984



Japan's first workpiece adjustable broaching machine/1985

2005 Renews the NACHI-FUJIKOSHI Museum and Café Across (2004), and expands NACHI COMPLEX with NACHI-BUSINESS Galaxy.

Organizes business locations in America, Europe and ASEAN respectively.

Builds a new factory for large-sized robots. Launches a new HR project encouraging each employee to improve their skills.

Establishes a new materials factory.

Sets up NACHI Major Dealers Meeting. Strengthens the business for industrial machines.

Founds a rep.office in India. Establishes a new broaches factory. $\label{prop:continuous} \mbox{Expands the engineering business for machining in both domestic and overseas market.}$

Sets up International Trade Headquarter, Expands overseas business. 2007

Forms a business alliance with Sankyo Tateyama Aluminium, Inc. in magnesium business.

Builds a new gear cutting tools factory, machine parts processing factory, hydraulic motor factory and YAMAGATA factory. Establishes "R&D Material". Develops the business on the industrial machinery

sector by releasing the new platform robot.

Builds three new factories for precision bearings, bearing heat-treatment, and automotive solenoid valves. 2008

Focuses on environmental and energy saving business.

Expands the engineering business. Integrates production of bearings in Europe into Czech.

Introduces anti-takeover measures.

2009 Hiroo Honma is appointed as President.

2006

2012

2016

Starts up the internal control system. Integrates production of tools in the US into Indiana.

Expands the bearing factories in Thailand and Brazil.

Assigns a representative in Turkey and expanded the business in emerging countries.

Establishes Central Japan Hydraulic Center to penetrate the energy and infrastructure markets.

2010 Shifts dynamically to emerging countries. set up Robot Business Center in China.

Enhances the structure for production, sales and services in China, ASEAN, India and South America.

Enhances the structure for development.

Introduces the palletizing robots and penetrated the distribution infrastructure markets.

Develops transparent conductive oxide coater and high speed seam welding robots together

Aim for long-term growth with new markets, business areas and management structure in this era of change.

2011 Announces long-term vision. Revises corporate philosophy, corporate mission, and operating principles.

Introduces executive management system.

Reorganizes and strengthens manufacturing operations from four to eight divisions according to products. Establishes production network in India, Expands full-scale into machinery production business. Introduces SRA series spot welding robot.

Establishes production network as the core of operations for China in jiangsu Zhangjiayang China.

Bolsters sales, production, and procurement systems in China, and advances

into automotive and industrial machinery markets.

Establishes bearing production facilities in India. Accelerates entrance into industrial machinery and automotive markets.

Introduces integrated process type gear machining equipment to the market,

and enters industrial machinery market.

2013 Fully starts production of tools, hydraulics, automotive hydraulics, and robots in China.

Expands lineup of high-performance drills and enlarged market share.
Releases world's fastest lightweight compact robot MZ07 simultaneously around the world.

Establishes Production Technology Headquarters to develop overseas factories 2014 and integrates production technologies.

Establishes Sales Strategies Headquarters to plan and promote sales strategies globally.

Re-establishes local production of broaches and precision tools in the U.S.

Establishes production of round tools, such as carbide drills, in the U.S. Establishes new bearing production facility in Mexico. 2015

Establishes Robot FA Exhibition Hall at the NACHI "MONOZUKURI"Center.

Transforms management policy to become a

"comprehensive machinery manufacturer with its robotics business at its core."
Introduces EZ Series WING SLICER Type Robot to the market.
Establishes new robot technical centers which is the largest of the world in Shanghai.

Introduces an integrated gear skiving machine to the market and

advances into the field of industrial machinery.

Appoints Hiroo Honma as Chairman and Kenji Susukida as President. 2017

Establishes Product Supervisory Headquarters, TQC & TPM Promotion Headquarters,

and Procurement Headquarters to expand our scale of production globally.

Builds new forging and turning of bearings factories in Thailand and establishes integrates manufacturing system. Established new robot technical centers in Mexico, Bangkok, Guangzhou, and Taipei

Integrates our head office in Tokyo in order to recruit people with excellent skills and

to transform the consciousness of our employees to promote globalization. Introduces the CZ10 slim collaborative robot and the AquaREVO carbide drill to the market. 2018

Jun Sakamoto becomes President. 2019

Introduces the MZ01, a 1kg payload compact robot,

and the AquaREVO mill, a new end mill product, to the market.

Establishes a new vane pump factory for eco-cars and a new robot plant.

2020 Introduces hybrid vacuum degreasing equipment Hi NVD-10 to the market.

Participates in the establishment of the Robot Industrial Basic Technology Collaborative Innovation Partnership

2021 Consolidated all the sales department around the world into a division and enhances the structure of sales globally under the direction of General Managers.

Expands lineup of small-scale robots, such as the EC06, and introduces connector-insertion applications to the market. Consolidates production capabilities for standard radial bearings in Thailand.

2022

Introduces the high speed, high precision MZ F series to the market- improved version of MZ series.

Expands lineup of PZH series, high pressure variable displacement piston pump.

Appoints Tsutomu Kurosawa as President. 2023

Enhances the management structure by transferring our company with an audit and supervisory committee,

as well as adopting a corporate officer system.

Introduces the compact CMZ05 collaborative robot with high-speed and safety performance to the market. Introduces the burrless series which minimizing burrs to the market.



Power Meister



Hyper AP1 Hob (for water soluble cutting - environment) Hyper DuAl GP/SP Hob



EX-V Series Spherical Bearings



GMS100 multi-purpose, compact integrated skiving gear shaping machine



High speed, high precision compact robot MZ07F



AquaREVO Mills



Collaborative Robots CMZ05



Burrless series

