

Consolidated Results for the First Quarter of FY2026 (Dec. 2025 to Feb. 2026)

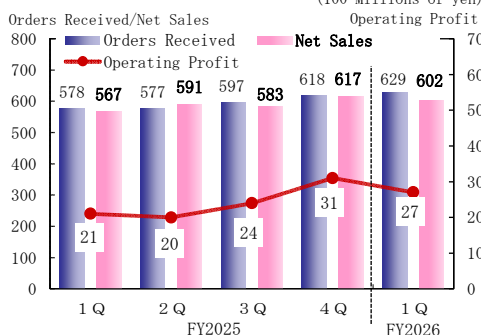
Financial Results and Forecast

(Millions of yen)

	FY2025						FY2026		
	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	1 H Forecast (Dec-May)	Full Year Forecast (Dec-Nov)
Net Sales	56,710	59,176	115,887	58,307	61,708	235,903	+6.2%	118,500	243,000
Operating Profit	(3.8%) 2,148	(3.5%) 2,065	(3.6%) 4,213	(4.1%) 2,415	(5.1%) 3,144	+47.3% (4.1%) 9,773	+26.9%	(4.5%) 5,700	(5.0%) 12,100
Ordinary Profit	(2.6%) 1,466	(2.5%) 1,491	(2.6%) 2,957	(3.7%) 2,184	(5.2%) 3,228	+97.6% (3.5%) 8,370	+45.8%	(4.1%) 4,900	(4.3%) 10,400
Net Profit attributable to owners of the parent	1,432	442	1,875	1,764	1,609	+56.7% 5,250	-21.7%	3,000	6,400
Exchange Rate (JPY/USD)	154	146	150	146	151	149	155	145	145
(JPY/1EUR)	160	162	161	169	176	167	183	160	160
(JPY/1CNY)	21.1	20.1	20.6	20.3	21.2	20.7	22.3	20.0	20.0
Cash Dividends per share (JPY)	100						100		

Quarterly Results

(100 Millions of yen)



Financial Data

(Millions of yen)

	FY2025			FY2026		
	1 Q	1 H	Full Year	1 Q	1 H Forecast	Full Year Forecast
Total Assets	324,584	320,838	331,295	339,580	326,900	326,800
(Stockholders' Equity Ratio)	(48.6%)	(48.7%)	(51.5%)	(51.6%)	(52.0%)	(52.9%)
Stockholders' Equity	157,642	156,161	170,597	175,299	170,000	172,900
ROE	3.6%	2.4%	3.2%	2.6%	3.5%	3.7%
Interest-bearing Debts	94,303	88,143	83,214	91,474	89,800	85,100
Net D/E ratio	0.42	0.39	0.32	0.35	0.37	0.34
Facility Investment	1,748	3,821	9,911	3,066	11,000	22,000
Depreciation and Amortization	4,675	9,447	18,707	4,364	9,000	18,500
Number of Regular Employees	6,839	6,826	6,532	6,429	6,560	6,540

Operating Profit Analysis

FY2025 1Q → FY2026 1Q
+6 Increase

• Increase in sales price	+7
• Increase of operating rate	+5
• Cost reduction	+3
Total of Increase factors	+15
• Rise in material price	-7
• Increase in fixed costs, SGA and others	-2
Total of Decrease factors	-9

Sales and Operating Profit by Business Segments

(Millions of yen)

		FY2025						FY2026		
		1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	1 H Forecast (Dec-May)	Full Year Forecast (Dec-Nov)
Machinery & Tools	Cutting Tools	8,359	8,219	16,578	8,807	8,773	34,158	(+7.1%) 8,955	(+5.6%) 17,500	(+6.9%) 36,500
	Machine Tools	3,344	4,451	7,796	3,144	3,057	13,998	(-9.1%) 3,039	(-17.9%) 6,400	(-14.3%) 12,000
	Robots	6,350	6,338	12,689	5,540	7,020	25,250	(+3.9%) 6,601	(+16.6%) 14,800	(+24.4%) 31,400
	Net Sales	18,054	19,009	37,064	17,492	18,850	73,407	(+3.0%) 18,597	(+4.4%) 38,700	(+8.8%) 79,900
	Operating Profit	820	828	1,648	849	1,781	4,279	(-6.8%) 764	(+66.2%) 2,740	(+36.2%) 5,830
Components	Bearings	20,672	21,044	41,716	21,594	22,108	85,419	(+4.4%) 21,574	(+1.9%) 42,500	(+1.3%) 86,500
	Hydraulic Equipment	8,622	9,819	18,442	10,213	11,086	39,742	(+31.7%) 11,353	(+10.6%) 20,400	(+5.4%) 41,900
	Automotive Hydraulics	5,804	5,519	11,324	5,219	5,548	22,093	(-21.7%) 4,543	(-16.1%) 9,500	(-13.5%) 19,100
	Net Sales	35,100	36,383	71,483	37,027	38,744	147,255	(+6.8%) 37,470	(+1.3%) 72,400	(+0.2%) 147,500
Operating Profit	1,180	1,011	2,192	1,507	1,298	4,998	(+32.6%) 1,565	(+23.2%) 2,700	(+15.4%) 5,770	
Other	Special Steel	3,088	3,261	6,350	3,265	3,527	13,143	(+15.9%) 3,580	(+5.5%) 6,700	(+4.6%) 13,750
	Others	467	521	988	522	586	2,097	(+19.7%) 559	(-29.2%) 700	(-11.8%) 1,850
	Net Sales	3,555	3,782	7,338	3,787	4,114	15,240	(+16.4%) 4,139	(+0.8%) 7,400	(+2.4%) 15,600
Operating Profit	143	201	344	58	77	480	(+142.1%) 346	(-24.6%) 260	(+4.0%) 500	
Total Net Sales	56,710	59,176	115,887	58,307	61,708	235,903	(+6.2%) 60,207	(+2.3%) 118,500	(+3.0%) 243,000	
Total Operating Profit	2,148	2,065	4,213	2,415	3,144	9,773	(+26.9%) 2,725	(+35.3%) 5,700	(+23.8%) 12,100	
Japan	28,253	28,971	57,225	28,577	30,162	115,965	(+1.7%) 28,733	(+0.8%) 57,700	(+0.5%) 116,500	
Overseas (Overseas Sales Ratio)	28,457 (50.2%)	30,204 (51.0%)	58,661 (50.6%)	29,730 (51.0%)	31,546 (51.1%)	119,938 (50.8%)	(+10.6%) 31,473	(+3.6%) 60,800	(+5.5%) 126,500	
Americas	8,472	8,585	17,057	8,778	9,076	34,912	(+12.8%) 9,554	(+7.9%) 18,400	(+10.3%) 38,500	
Europe	2,320	2,866	5,187	2,894	3,020	11,102	(+25.4%) 2,910	(+4.1%) 5,400	(+0.9%) 11,200	
China	8,882	9,568	18,451	8,575	8,685	35,713	(-2.7%) 8,642	(-7.3%) 17,100	(+0.2%) 35,800	
India	1,478	1,690	3,169	1,546	1,773	6,489	(+20.1%) 1,775	(+16.7%) 3,700	(+24.8%) 8,100	
ASEAN and other areas	7,302	7,492	14,795	7,935	8,990	31,721	(+17.6%) 8,591	(+9.5%) 16,200	(+3.7%) 32,900	

Orders Received

(Millions of yen)

	FY2025					FY2026
	1 Q (Dec-Feb)	2 Q (Mar-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)
Total	57,842	57,771	59,700	61,850	237,164	+8.7%