

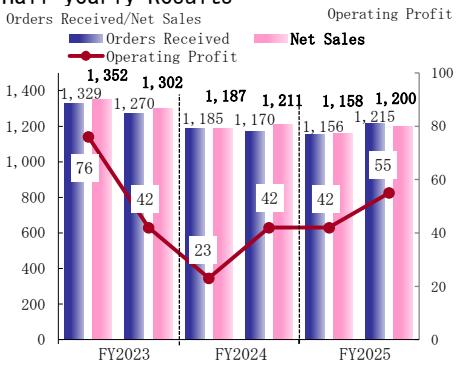
Consolidated Results for FY2025 and Forecast for FY2026

Financial Results and Forecast

(Millions of yen)

	FY2024		FY2025			FY2026 Forecast		
	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year (Dec-Nov)	
Net Sales	239,892	115,887	120,016	-1.7% 235,903	+2.3% 118,500	+3.7% 124,500	+3.0% 243,000	
Operating Profit	(2.8%) 6,636	(3.6%) 4,213	(4.6%) 5,559	+47.3% 9,773	+35.3% 5,700	+15.1% 6,400	+23.8% 12,100	
Ordinary Profit	(1.8%) 4,236	(2.6%) 2,957	(4.5%) 5,412	+97.6% 8,370	+65.7% 4,900	+1.6% 5,500	+24.3% 10,400	
Net Profit attributable to owners of the parent	3,351	1,875	3,374	+56.7% 5,250	+59.9% 3,000	+0.7% 3,400	+21.9% 6,400	
Exchange Rate (JPY/1USD) (JPY/1EUR) (JPY/1CNY)	150 163 20.9	150 161 20.6	148 173 20.8	149 167 20.7	145 160 20.0	145 160 20.0	145 160 20.0	
Cash Dividends per share (JPY)	100			100			100	

Half-yearly Results



Financial Data

	FY2025		FY2026 Forecast		(Millions of yen)
	1 H	Full Year	1 H	Full Year	
Total Assets	320,838	331,295	326,900	326,800	
(Stockholders' Equity Ratio)	(48.7%)	(51.5%)	(52.0%)	(52.9%)	
Stockholders' Equity	156,161	170,597	170,000	172,900	
ROE	2.4%	3.2%	3.5%	3.7%	
Interest-bearing Debts	88,143	83,214	89,800	85,100	
Net D/E ratio	0.39	0.32	0.37	0.34	
Facility Investment	3,821	9,911	11,000	22,000	
Depreciation and Amortization	9,447	18,707	9,000	18,500	
Number of Regular Employees	6,826	6,532	6,560	6,540	

Operating Profit Analysis

FY2024 → FY2025	+31 Increase
• Increase in sales price	+23
• Cost reduction	+13
• Decrease in fixed costs, SGA and others	+32
Total of Increase factors	+68
• Rise in material price	-11
• Fluctuation of exchange rate	-6
• Decrease of operating rate	-20
Total of Decrease factors	-37

Sales and Operating Profit by Business Segments

	FY2024		FY2025			FY2026 Forecast		
	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year (Dec-Nov)	1 H (Dec-May)	2 H (Jun-Nov)	Full Year (Dec-Nov)	
Machinery & Tools	YoY							
	Cutting Tools	33,237	16,578	17,580	(+2.8%) 34,158	(+5.6%) 17,500	(+8.1%) 19,000	(+6.9%) 36,500
	Machine Tools	13,360	7,796	6,201	(+4.8%) 13,998	(-17.9%) 6,400	(-9.7%) 5,600	(-14.3%) 12,000
	Robots	30,902	12,689	12,561	(-18.3%) 25,250	(+16.6%) 14,800	(+32.2%) 16,600	(+24.4%) 31,400
	Net Sales	77,500	37,064	36,343	(-5.3%) 73,407	(+4.4%) 38,700	(+13.4%) 41,200	(+8.8%) 79,900
	Operating Profit	3,879	1,648	2,630	(+10.3%) 4,279	(+66.2%) 2,740	(+17.5%) 3,090	(+36.2%) 5,830
Components	Bearings	85,727	41,716	43,702	(-0.4%) 85,419	(+1.9%) 42,500	(+0.7%) 44,000	(+1.3%) 86,500
	Hydraulic Equipment	40,060	18,442	21,299	(-0.8%) 39,742	(+10.6%) 20,400	(+0.9%) 21,500	(+5.4%) 41,900
	Automotive Hydraulics	20,610	11,324	10,768	(+7.2%) 22,093	(-16.1%) 9,500	(-10.9%) 9,600	(-13.5%) 19,100
	Net Sales	146,398	71,483	75,771	(+0.6%) 147,255	(+1.3%) 72,400	(-0.9%) 75,100	(+0.2%) 147,500
Other	Operating Profit	1,664	2,192	2,806	(+200.3%) 4,998	(+23.2%) 2,700	(+9.4%) 3,070	(+15.4%) 5,770
	Special Steel	14,182	6,350	6,793	(-7.3%) 13,143	(+5.5%) 6,700	(+3.8%) 7,050	(+4.6%) 13,750
	Others	1,811	988	1,108	(+15.8%) 2,097	(-29.2%) 700	(+3.7%) 1,150	(-11.8%) 1,850
	Net Sales	15,993	7,338	7,901	(-4.7%) 15,240	(+0.8%) 7,400	(+3.8%) 8,200	(+2.4%) 15,600
Total	Operating Profit	1,070	344	136	(-55.1%) 480	(-24.6%) 260	(+76.4%) 320	(+4.0%) 500
	Total Net Sales	239,892	115,887	120,016	(-1.7%) 235,903	(+2.3%) 118,500	(+3.7%) 124,500	(+3.0%) 243,000
	Total Operating Profit	6,636	4,213	5,559	(+47.3%) 9,773	(+35.3%) 5,700	(+15.1%) 6,400	(+23.8%) 12,100
Geography	Japan	117,449	57,225	58,739	(-1.3%) 115,965	(+0.8%) 57,700	(+0.1%) 58,800	(+0.5%) 116,500
	Overseas (Overseas Sales Ratio)	122,443 (51.0%)	58,661 (50.6%)	61,276 (51.1%)	(-2.0%) 119,938 (50.8%)	(+3.6%) 60,800 (51.3%)	(+7.2%) 65,700 (52.8%)	(+5.5%) 126,500 (52.1%)
	Americas	36,019	17,057	17,854	(-3.1%) 34,912	(+7.9%) 18,400	(+12.6%) 20,100	(+10.3%) 38,500
	Europe	11,109	5,187	5,914	(-0.1%) 11,102	(+4.1%) 5,400	(-1.9%) 5,800	(+0.9%) 11,200
	China	37,152	18,451	17,261	(-3.9%) 35,713	(-7.3%) 17,100	(+8.3%) 18,700	(+0.2%) 35,800
	India	5,760	3,169	3,319	(+12.6%) 6,489	(+16.7%) 3,700	(+32.5%) 4,400	(+24.8%) 8,100
	ASEAN and other areas	32,401	14,795	16,925	(-2.1%) 31,721	(+9.5%) 16,200	(-1.3%) 16,700	(+3.7%) 32,900

Orders Received

	FY2024					FY2025					FY2026 Forecast				
	1 Q (Dec-Feb)	2 Q (Mar-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)					
Total	59,427	59,117	60,051	57,037	235,633	-2.7%	-2.3%	-0.6%	+8.4%	+0.6%	14,795	57,842	57,771	59,700	237,164