

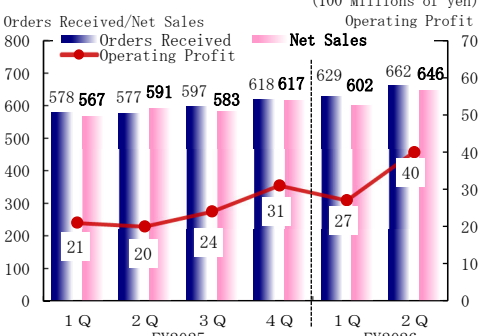
Consolidated Results for the First Half of FY2026 (Dec. 2025 to May. 2026)

Financial Results and Forecast

(Millions of yen)

		FY2025						FY2026			
		1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H Forecast (Dec-May)	Full Year Forecast (Dec-Nov)
	YoY										
Net Sales		56,710	59,176	115,887	58,307	61,708	235,903	+6.2%	+9.2%	+7.7%	+8.1%
		(3.8%)	(3.5%)	(3.6%)	(4.1%)	(5.1%)	+47.3%	+26.9%	+95.9%	+60.7%	+56.6%
Operating Profit		2,148	2,065	4,213	2,415	3,144	9,773	(4.1%)	(6.3%)	(5.4%)	(6.0%)
		2,148	2,065	4,213	2,415	3,144	9,773	2,725	4,044	6,769	15,300
		(2.6%)	(2.5%)	(2.6%)	(3.7%)	(5.2%)	+97.6%	+45.8%	+167.8%	+107.3%	+58.9%
Ordinary Profit		1,466	1,491	2,957	2,184	3,228	8,370	(3.5%)	(6.2%)	(4.9%)	(5.2%)
		1,466	1,491	2,957	2,184	3,228	8,370	2,137	3,992	6,130	13,300
Net Profit attributable to owners of the parent		1,432	442	1,875	1,764	1,609	5,250	-21.7%	+413.4%	+81.0%	+42.8%
		1,432	442	1,875	1,764	1,609	5,250	1,121	2,273	3,395	7,500
Exchange Rate (JPY/1USD)		154	146	150	146	151	149	155	159	157	154
Exchange Rate (JPY/1EUR)		160	162	161	169	176	167	183	185	184	180
Exchange Rate (JPY/1CNY)		21.1	20.1	20.6	20.3	21.2	20.7	22.3	23.2	22.7	21.7
Cash Dividends per share (JPY)		100						110			

Quarterly Results



Financial Data

	FY2025		FY2026	
	1 H	Full Year	1 H	Full Year Forecast
Total Assets	320,838	331,295	342,515	341,200
(Stockholders' Equity Ratio)	(48.7%)	(51.5%)	(51.9%)	(53.3%)
Stockholders' Equity	156,161	170,597	177,886	182,000
ROE	2.4%	3.2%	3.9%	4.3%
Interest-bearing Debts	88,143	83,214	94,104	88,300
Net D/E ratio	0.39	0.32	0.36	0.31
Facility Investment	3,821	9,911	6,811	16,000
Depreciation and Amortization	9,447	18,707	8,852	18,500
Number of Regular Employees	6,826	6,532	6,478	6,500

Operating Profit Analysis

FY2025 1H → FY2026 1H
+26 Increase

• Increase in sales price	+20
• Increase of operating rate	+11
• Fluctuation of exchange rate	+9
• Cost reduction	+5
Total of Increase factors	+45
• Rise in material price	-18
• Increase in fixed costs, SGA and others	-1
Total of Decrease factors	-19

Sales and Operating Profit by Business Segments

(Millions of yen)

		FY2025						FY2026			
		1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	2 Q (Mar-May)	1 H Forecast (Dec-May)	Full Year Forecast (Dec-Nov)
Machinery & Tools	YoY										
	Cutting Tools	8,359	8,219	16,578	8,807	8,773	34,158	(+7.1%)	(+21.2%)	(+14.1%)	(+13.3%)
	Machine Tools	3,344	4,451	7,796	3,144	3,057	13,998	(-9.1%)	(-29.8%)	(-20.9%)	(-10.7%)
	Robots	6,350	6,338	12,689	5,540	7,020	25,250	(+3.9%)	(+15.6%)	(+9.8%)	(+24.4%)
	Net Sales	18,054	19,009	37,064	17,492	18,850	73,407	18,597	20,413	39,010	82,600
Operating Profit		820	828	1,648	849	1,781	4,279	764	1,427	2,191	6,100
Components	Bearings	20,672	21,044	41,716	21,594	22,108	85,419	(+4.4%)	(+6.0%)	(+5.2%)	(+3.6%)
	Hydraulic Equipment	8,622	9,819	18,442	10,213	11,086	39,742	(+31.7%)	(+25.1%)	(+28.2%)	(+19.0%)
	Automotive Hydraulics	5,804	5,519	11,324	5,219	5,548	22,093	(-21.7%)	(-13.9%)	(-17.9%)	(-15.8%)
	Net Sales	35,100	36,383	71,483	37,027	38,744	147,255	37,470	39,347	76,817	154,400
	Operating Profit	1,180	1,011	2,192	1,507	1,298	4,998	1,565	2,172	3,738	7,600
Other	Special Steel	3,088	3,261	6,350	3,265	3,527	13,143	(+15.9%)	(+30.7%)	(+23.5%)	(+22.9%)
	Others	467	521	988	522	586	2,097	559	601	1,160	1,850
	Net Sales	3,555	3,782	7,338	3,787	4,114	15,240	4,139	4,864	9,004	18,000
	Operating Profit	143	201	344	58	77	480	346	433	779	1,600
Total Net Sales		56,710	59,176	115,887	58,307	61,708	235,903	60,207	64,624	124,832	255,000
Total Operating Profit		2,148	2,065	4,213	2,415	3,144	9,773	2,725	4,044	6,769	15,300
Japan		28,253	28,971	57,225	28,577	30,162	115,965	28,733	30,170	58,904	120,300
Overseas (Overseas Sales Ratio)		28,457 (50.2%)	30,204 (51.0%)	58,661 (50.6%)	29,730 (51.0%)	31,546 (51.1%)	119,938 (50.8%)	31,473 (52.3%)	34,453 (53.3%)	65,927 (52.8%)	134,700 (52.8%)
	Americas	8,472	8,585	17,057	8,778	9,076	34,912	9,554	10,377	19,932	41,100
	Europe	2,320	2,866	5,187	2,894	3,020	11,102	2,910	3,039	5,950	12,400
	China	8,882	9,568	18,451	8,575	8,685	35,713	8,642	10,121	18,764	38,000
	India	1,478	1,690	3,169	1,546	1,773	6,489	1,775	2,161	3,937	8,600
	ASEAN and other areas	7,302	7,492	14,795	7,935	8,990	31,721	8,591	8,752	17,343	34,600

Orders Received

(Millions of yen)

		FY2025					FY2026		
		1 Q (Dec-Feb)	2 Q (Mar-May)	1 H (Dec-May)	3 Q (Jun-Aug)	4 Q (Sep-Nov)	Full Year (Dec-Nov)	1 Q (Dec-Feb)	1 H Forecast (Dec-May)
	YoY								
Total		57,842	57,771	115,614	59,700	61,850	237,164	+8.7%	+11.7%
		57,842	57,771	115,614	59,700	61,850	237,164	62,901	129,158