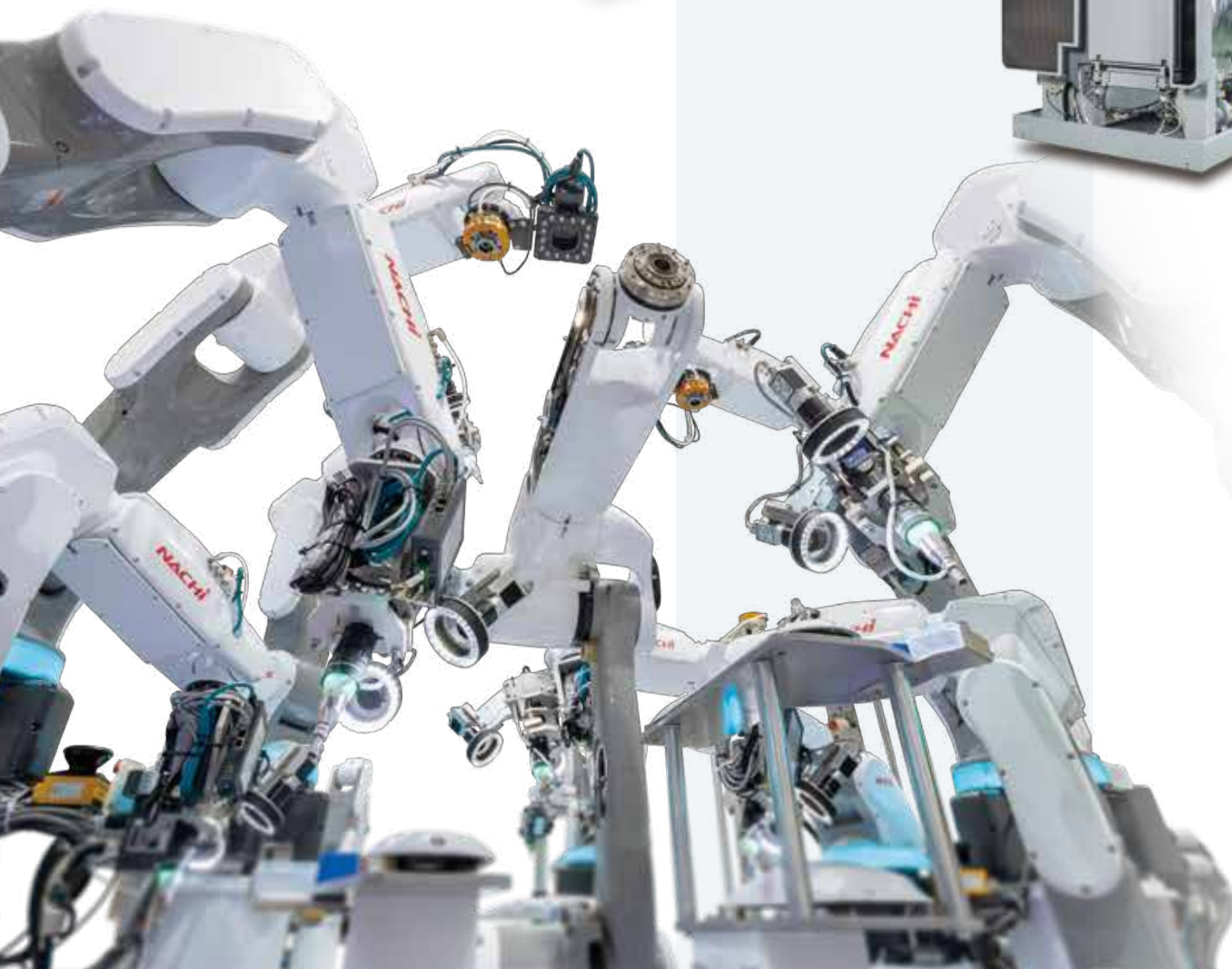


# NACHI

# 2026

Company Profile



# Message from the President

## Positioning Robots at the Core of Business Growth, Leading to Greater Corporate Value

Under the Nachi-Fujikoshi Group corporate philosophy of "Manufacturing excellence that stands proudly on the world stage", we contribute to developments in the world of manufacturing by providing various solutions to customers in fields such as automobiles, industrial machinery, energy, and infrastructure.

The environment in which the Nachi-Fujikoshi Group finds itself is in a period of significant change. The business environment surrounding our Group is undergoing a major transformation.

In the automotive sector, our primary business domain, the shift toward EVs aimed at achieving carbon neutrality is accelerating, particularly in developed countries and China. At the same time, automotive development integrating AI and digital technologies is also advancing.

In addition, sectors including industrial machinery are seeing digital transformation and AI applied in manufacturing for the development of products and for increased productivity, and there is increasing demand for generative AI usage and for tackling social and environmental issues, such as SDGs.

In response to these revolutionary changes in industrial structure, the Nachi-Fujikoshi Group is positioning robots at the core of its business growth as we seek to attain medium-term growth and improve corporate value. To this end, we will provide high-value-added manufacturing and solutions with a focus on the U.S. and the Indian market, which offer significant potential for growth.

We are also putting effort into achieving stronger corporate results by taking steps to restructure our factories globally to adapt to changes in demand and increasing productivity through automation and streamlining.

In the future, we aim to address issues in areas such as the environment, society, and governance through our business activities, and to provide value to our stakeholders, which include not only our shareholders and customers, but also our business partners, employees, and the local societies in which we conduct our business.



Representative Director  
and President

**Naritoshi Nakamura**

中村成利

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## Corporate Philosophy

**"Manufacturing excellence that stands proudly on the world stage"  
We act with an indomitable spirit to realize this vision.**



## Growth Strategy

**Positioning robots at the core of our business operations,  
and realize sustainable corporate growth**

In response to expanding needs for AI-driven solutions and automation, we will propose new solutions through autonomous robots that integrate Physical AI with robotics.

Furthermore, by embedding AI into all of our businesses and operations—surrounding them with AI—we will enhance the sophistication and efficiency of our business activities.

## Written by the founder, Kohki Imura

### Creativity

**Business withers without creation.**

Today's dream brings about a better tomorrow. Creation causes some discord. Improvement is assured by conquering such discord.

### Aggressiveness

**Tackle your job aggressively.**

Give priority to difficult assignments and never give up when the job is half done.

### Globalism

**The globe is your market.**

Win the trust of the people of the world. Supply quality products at reasonable cost. Nurture the competitiveness of your products.

### Appreciative minds

**Always be appreciative of what people around you do for you.**

Thank your parents for having given birth to you. Thank elders for their guidance. Serve the community in order to reciprocate its hospitality toward you.

### Human assets

**How to make the company prosper is to find and use the right person in the right job.**

Quality people are difficult to come by. Be objective. Be health conscious. Be wise. Stick to your words.

## Origin of the Corporate Name "FUJIKOSHI"

The first two characters "不二" which read "Fuji" were picked from the Buddhist scriptures. A passage in the scriptures says "Justice and injustice appear to be different things. The truth is that they are "Fuji" (not two). They are one and the same".

The third Chinese character "越" which reads "Koshi" has the same pronunciation as "高志" which means the general area along the Japan Sea since olden days.

## Origin of the Trademark "NACHI"

The Nachi brand is derived from the Kumano Nachi Taisha shrine, an important part of the history of Japan and Yamato. In 1929, Emperor Shōwa inspected a Fujikoshi hacksaw as an example of an outstanding domestic product. The founder of the company, Kohki Imura, was deeply moved by this extraordinary honor and used the Nachi mark as the company's trademark. The name "Nachi" was inspired by the state-of-the-art naval cruiser of the same name that the emperor himself was traveling on at the time.

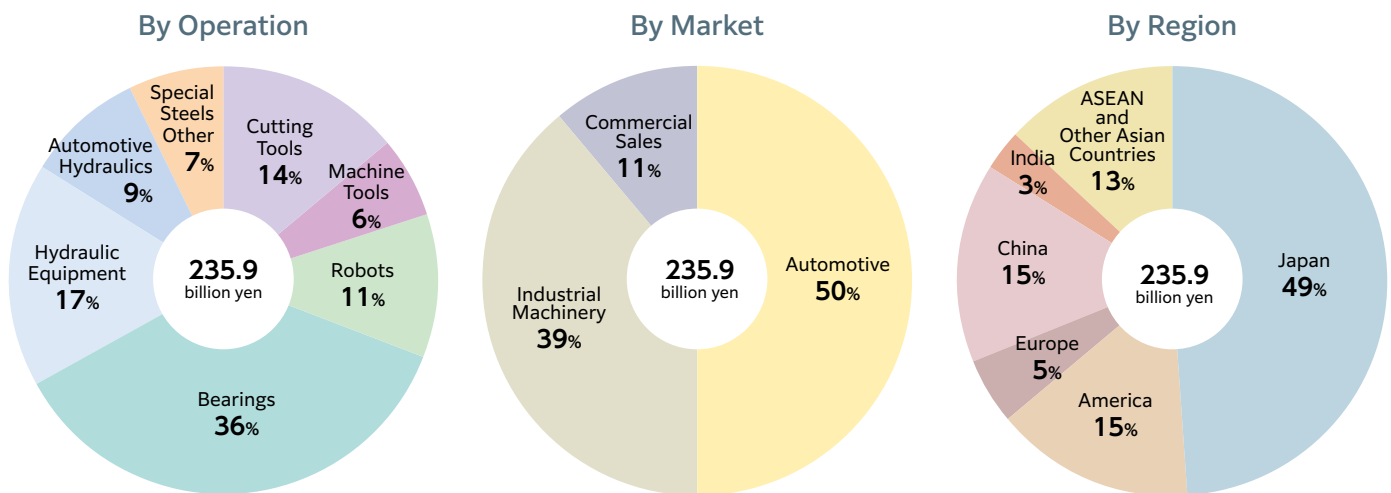
# Outline

Corporate Name NACHI-FUJIKOSHI CORP.  
 Trademark NACHI  
 Foundation December 21,1928  
 Account Settled on November 30  
 President Naritoshi Nakamura  
 Head Office Shiodome Sumitomo Bldg. 17F,  
 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021  
 Tel : +81-(0)3-5568-5111

Capital 16.0 billion yen  
 Consolidated Net Sales 235.9 billion yen (1,506 million dollars)  
 Overseas Sales 119.9 billion yen (740 million dollars)  
 Consolidated subsidiaries 48 companies (Domestic 22 companies)  
 (Overseas 26 companies)  
 Consolidated number of employees 6,530 (49 companies)  
 2,960 (Non-Consolidated)

Major Products Tools & Machinery Cutting Tools, Forming Tools, Cutting Saws, Machine Tools, Machining Systems  
 Robots Robots, Robot Systems, Electronic Equipment  
 Components Bearings, Hydraulic Equipment, Automotive Hydraulics  
 Materials Special Steels, Industrial Furnaces

## Breakdown of Net Sales

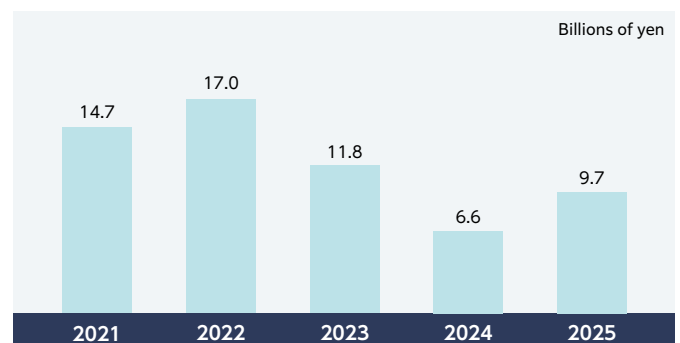


## Fluctuations in Performance

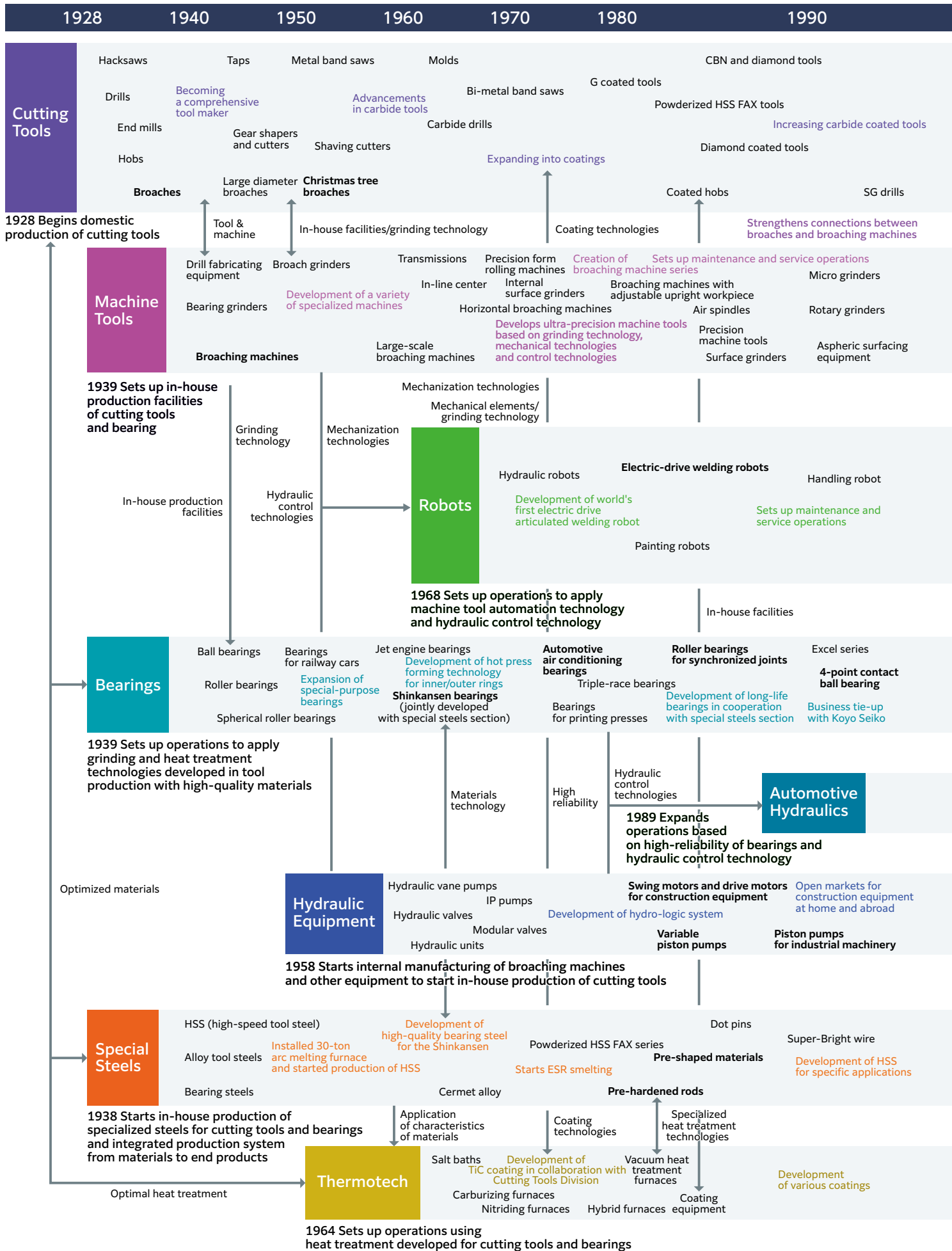
Net Sales (Consolidated)



Operating Profit (Consolidated)



# Genealogy of Business Operations



Tools & Machinery

**Eco & ECO** Expansion of environmentally friendly cutting and machine tools

**Aqua drills**  
X's mills  
Dual cutting hobs  
Semi-dry broaches

**Precision molding**  
AG drills  
GS mills  
AG mills  
Hyper Dual SP/GP hobs  
Mold Meister Ball  
MQL Power Long Drill

**Crystal diamond coated drills**  
GSX mills  
Full-scale development of cutting tool operations with Motherson Group in India

**Expansion of FLAT drill series**  
Aqua Drill EX series  
AquaREVO Drill Series  
Re-established local production of broaches and precision tools in the U.S.

**Introduces the burrless series to the market.**  
DLC Burrless Series  
LA series for CNC automatic lathes

**Re-grinding & Re-coating Division**  
SG FLAT  
SG Tap  
N Tap  
Hyper Z Tap  
Skiving Cutter

**Expansion of precision tools and machining tools for process integration**  
ZT Forming Taps  
Dry skiving cutters

**Joint development**  
Air skiving system

**Formation of Gear Production Alliance (GPA)**  
MQL power cell  
Hard broaching machines

**Expands business in precision cutting and machine tools for aerospace and industrial machinery**  
Power Finisher  
Introduction of integrated skiving machining center series

**Expansion of precision tools and machining tools for process integration**  
High-performance gear grinder GSGT260

**Consolidation of grinding operations**  
Nano Facer  
Nano Aspher  
Silicon wafer production equipment

**Development of products featuring high-precision gears**  
High-performance gear grinder GSGT260

**Free-form surface machine tools**  
Free-form surface mold forming equipment  
Image measuring systems

**Precision slicers**  
Jet finisher  
Nano groover

**Machine-mounted measuring technologies**

**Electronic control technology**

Robots

**Various sensors**  
Vision sensors

**Business tie up with Daihen**  
AX controllers  
Robots for transferring glass substrates  
Compact platform robots with 6 and 7 axes  
SH series heavy-duty robots

**Entry into the electrical appliance and electronics fields via clean robots**  
High-speed spot welding robot  
Robots for transferring glass substrates  
Compact platform robots with 6 and 7 axes

**Press handling robots**  
Palletizing robots

**Local production in China**  
Heavy duty handling robots MC350  
EZ Series  
Establishes new robot technical centers in worldwide locations

**Collaborative Robot CZ10**  
MZ series of lightweight compact robots

**New collaborative robot COPARO**  
MZ F Series  
Ultra-compact controller CFDq  
Connector-insertion applications  
EC06

**Robots mounted on runners**

**FD controller**  
Visual sensor NV-Pro Flex Hand

**Robotic FSW system**

Components

**Production localized in Thailand**  
Strengthens production system in three regions worldwide

**Sealed support bearings**  
Seismic isolation systems  
Magni Cradle  
High-performance bearing steel "MS Steel"

**Local production in India**  
Augments factories in China, Thailand, and Brazil

**Establishes production facility in Mexico**  
TAF-X Series

**Transfer of production of standard radial bearings to Thailand**  
Ceramic ball bearings for electric vehicles

**Accelerated transfer of production to Thailand**  
Plastic insert bearings

**Automotive solenoid valves (compact electric valves)**  
Hydraulic unit  
Automotive 3-way solenoid valve

**Ultra-compact solenoid valve for automobiles**  
Strengthens automotive hydraulics operations

**Local production in China**  
High-power 3-way valve  
Compact proportional valves

**Vane pump for automobiles**  
Electric actuators

**Development of load sensing system**  
Drive motors for skid steer loaders  
Standard energy-saving hydraulic units  
Power Meister

**Seismic isolation systems**  
Valve with monitoring switch  
Inverter-driven hydraulic unit  
Development of filtration and other low-energy and low-resource consuming systems

**Establishes Central Japan Hydraulics Center**  
Local production in China

**α design unit**  
Drive and swing motors for mid-size construction equipment  
Intermittent operating type power package  
Power Exceed

**Hydraulic unit with synchronized motor**  
High-pressure piston pump  
Energy-saving solenoid valve  
Digital control amp

Materials

**High-performance bearing steels**  
Pre-Harden 4000  
Original steel for molds  
Business tie-up with Daido Steel/Riken Seiko

**Business tie up with Erasteel (France)**  
CDC process Micron Hard  
Micron Hard

**EXEO-CR20**  
Improved surfaces with high-performance coatings

**NPR-FX25 screw parts compatible with injection molding of fluororesin parts**  
DURO-FZ

**PROVA450 mold steel for corrosion resistant mirror finish plastics**  
Develops carbide materials that contribute to dramatic performance improvements for carbide drills

**DLC coating**  
Vacuum carburizing furnaces  
Vacuum degreasing equipment  
BSE incinerators

**Z-TOPS transparent conductive oxide coating equipment**  
In-line washing equipment  
Hybrid coatings  
Vacuum degreasing equipment Clean Master J

**Vacuum degreasing equipment**  
Continuous vacuum carburizing furnaces

**Vacuum degreasing equipment Hi NVD-10 NVD-10HP**  
Compact injection molding machine for fluoropolymers NIF-20V  
DLC ion plating equipment SPS-2020  
SMVP-1020 DLC coating equipment with MVP

**Small-lot vacuum carburizing furnaces**

# Contributing to the Process of Manufacturing

**Burrless series**

Only ONE  
NEW



**Air skiving system**

NEW



**GMS series of integrated skiving composite process machines**



**Skiving Cutter**



**Small-lot vacuum carburizing furnaces**



**High-performance gear grinder**



**Broaching Machines  
Precision form Rolling Machines  
Power Cells  
Various Processing Machines**



**Cutting Tools**

Carbide drills & Carbide end drills  
HSS drills & HSS end mills  
Taps  
Metal Band Saws  
Broaches  
Hobs  
Shaving Cutters  
Forming Racks

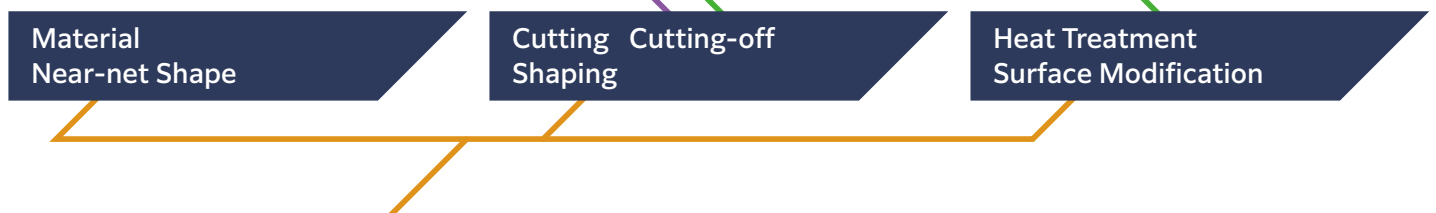


**Machine Tools**



**Tools & Machinery**

## Manufacturing Process



**Materials**

**Special Steels**



High performance mold materials



High performance materials  
Hardened Rods  
Micron Hard

**Thermotech**

Vacuum degreasing washers




Energy-saving vacuum degreasing equipment  
Clean Master Air



2025年度  
**省エネ大賞**  
(製品・ビジネスモデル部門)  
主催：一般財団法人省エネ大賞センター  
Energy Conservation Grand Prize

**Components**

**Bearings**



High-Function Bearings for Industrial Machines



Collaborative Robot

**MZS**

Only ONE

NEW

Wing Slicer Type Robots

SCARA Robots

Welding and General Handling Robots

Medium-Size Hollow Robots

Substrate Transfer Robot

Ultra-compact Robots

Ultra-compact controller

**MZ**

**Robots**

Grinding  
Finish Processing

Essential Components

Assembly Welding  
Transfer

**Hydraulic Equipment**



Thin-walled, deep-groove ball bearings for electrical units



High-Function Hydraulic Equipment for Industrial Machines

Energy-saving hydraulic unit with synchronized motor



**Automotive Hydraulics**



Vane pump for automobiles



Plastic insert Bearings



High-Function Hydraulic Equipment for Construction Machines

High-pressure variable piston pump



Solenoid Valves for Automobiles  
3-way Solenoid Valves  
Linear Solenoid Valves

## New collaborative robot COPARO

**Collision-free, collaborative robot MZS series**  
 Detects proximity of people via internal arm sensor. Stops operating before contact and resumes work when the person steps away, achieving both safety and productivity.

The name COPARO was created by combining CO (collaborative), PA (partner), and RO (robot).



## Compact Robots

**Fulfilling the need for automation**  
 Help improve productivity in every workplace with picking, wrapping, and assembling.

**MZ F Series**  
 High speed, high precision compact robot

**Wing Slicer Type Robots**



SCARA Robots

Ultra-compact Robots

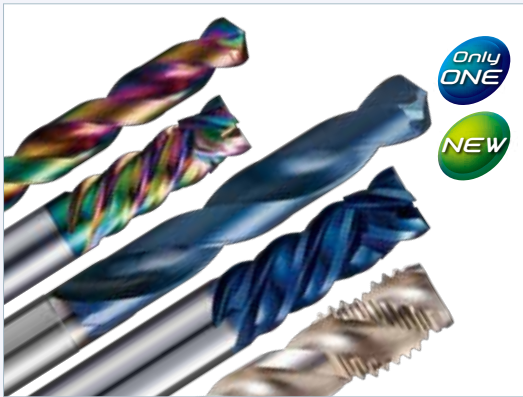


Various solutions that support the latest technologies

## EV



**Plastic insert Bearings**  
Integrated molding with plastic for superior isolation of the outer and inner rings prevents electrolytic corrosion from electrical current reaching the interior of the bearing.



**Burrless series**  
Thorough analysis of the burr formation mechanism and minimizing cutting burrs.

Only ONE  
NEW



Motor bearings



EV bearings



Skiving Cutter

Hard skiving



**Integrated skiving machining center GMS200**  
Integrating gear machining processes into a single device, this multi-function machine supports electric vehicles, reduction devices, and small-scale parts for electrical machinery and electronics.



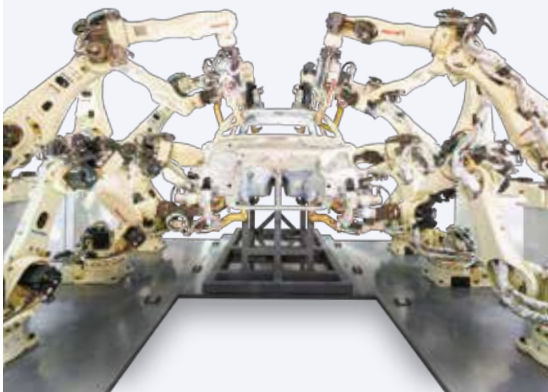
NEW

**High-performance gear grinder GSGT260**  
Mass production at high precision and high efficiency of gears for reducers in EVs and HVs.

## Bodies and Batteries

Building efficient and flexible production line

Spot Welding System



IN-Trac Cable Management System



FSW bonds (compatible with busbars and bonding dissimilar metals)



Robotic FSW (friction stir welding)



## HV Engines



Precision rolling



**Forming Rack**  
Keeping precision high in super efficient production.

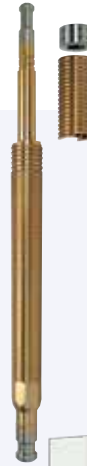


**Hyper AP1 Hob**  
(for water soluble cutting -environmentally friendly)  
**Hyper DuAl GP/SP Hob**  
Suitable for various processing environments, capable of 300 m/min high-speed dry and wet processing.



**Precision form Rolling Machines**

**Helical Broach**



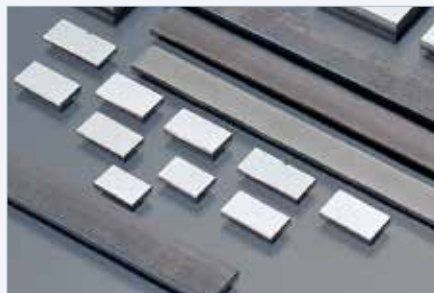
**NC Helical Broaching Machine**  
Performs highly efficient machining of helical gears for automatic transmission.

## Steering and Drivetrains

Safe and reliable guidance, for comfortable and quick operation

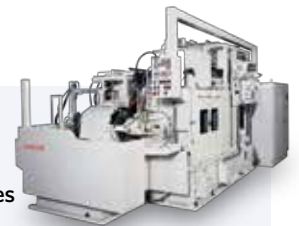


**Roller Bearings for Constant Velocity Joints**  
High-performance bearings for superb operability, comfort and safety in automobile driving.



**HSS vane material**  
for power steering CVT pumps

**Mechanical turret broaching machines**



**Broach for machining steering racks**



**Solenoid Valves for Automobiles**



**Vane pump for automobiles**  
2-port vane pump with high efficiency and quietness.



**Lock actuators**  
Energy-saving actuator with a unique structure.



**HV bearings**



**Deep groove ball bearings for electric compressors**



**Double-Row Angular Contact Ball Bearings**

For automobile air conditioners resistant to high speeds and high temperatures.



**MT21 and MS steel bearings for transmissions**

Achieves longer operating life and smaller size in environments with contaminant oils due to the use of uniquely developed materials.



**Four-point Contact Ball Bearings**

The double-row gothic arch raceways ensure rigidity.



**Hydraulic-control modules for clutches**

**Injector material**  
Advanced functional material used in extreme conditions such as high pressure and corrosion.



**Power Finisher**  
Crankshaft and camshaft lapping.



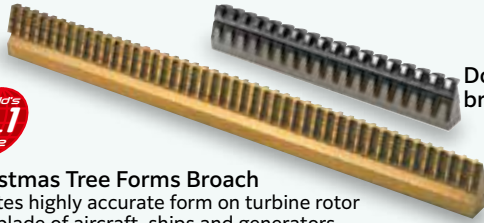
**MQL Power Cell**  
MQL Machining System  
High-efficiency, non step deep hole drilling.

## Power Generation, Aircraft

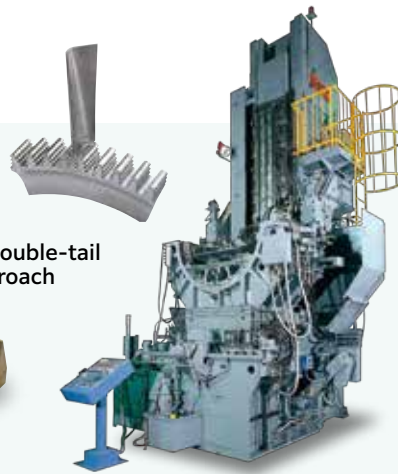


### Christmas Tree Forms Broach

Creates highly accurate form on turbine rotor disk blade of aircraft, ships and generators.



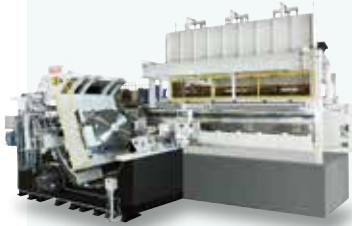
Double-tail broach



Vertical Christmas broach board SV-20-23M

### Horizontal Christmas broaching machines

High performance and speed production of gas turbine rotors.



## Railway Vehicle



### Bearings for Wheels

Lightweight and compact bearings for axles capable of withstanding the high speed of the bullet train "Shinkansen".

## Logistics



### Palletizing Robot LPA180

Enables high-speed/high-precision palletization of cardboard boxes, bags, bottles, and metal products.



Fuel Cell Pumps



**Only ONE**  
**NEW**  
Burrless series for non-ferrous metals  
Burrless whether in pure aluminum, copper, or resin.



Crystal Diamond Coated Drills  
Helping improve productivity of aircraft.

## Construction Machines



Wheel Drive Motors and Swing Motors for Small Excavators  
Integrated required functions into a compact unit.



Spherical Roller Bearings  
Boasts the world's highest load capacity and service life.



Hyper Z Tap Series  
Exhibits superior performance in low to medium speed drilling, boasts double to triple the tool life of conventional non-coated taps and even surpasses the tool life of coated taps.



AquaREVO series  
Higher precision and longer life, for improved productivity that contributes to reduced costs.

## Machine Tools



Ball screw support bearing

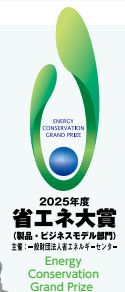
Power Exceed  
Easily achieves highly precise control of positioning, speed, and pressure.



Power Meister  
A compact hydraulic system that features energy-saving and high precision.



Energy-saving hydraulic unit with synchronized motor NS Pack type-S  
Offers significantly improved energy savings due to the use of a synchronized motor and variable vane pump improvements.



2025年度  
**省工大賞**  
(環境・ヒト・社会に貢献する)  
主賞 - 株式会社トヨタ自動車  
Energy Conservation Grand Prize

## Gear Consistency Machining

### Turning and gear cutting

Integrated skiving machining center GMS100



Skiving



Skiving

### Turning and drilling



Aqua REVO Drill Burrless

### Gear cutting

High-speed hob board



High-speed hob machining

FCM high-speed hob cutter



High-speed hob machining



### Heat treatment

Small-lot vacuum carburizing furnaces



Carburizing, quenching, and cleaning



### Gear finishing

High-performance gear grinder GSGT260



Grinding

Screw-style grindstone



Skiving Cutter

**Air skiving system**  
Reduces gear machining costs and environmental impact.

## General industrial machinery



**Burrless series**  
Thorough analysis of the burr formation mechanism and minimizing cutting burrs.



**High speed steel drills or HSS drills**  
Extremely precise positioning and Stable drilled hole diameter.

**Digital control amp with electromagnetic proportional valve**  
Parameter settings and operational checks for energy-saving solenoid valves can be performed from a smartphone. 



**Energy-saving solenoid valves**  
SS/SA-40 design series



**AquaREVO Drill Micro**  
Achieves what is demanded of a small-diameter drill: it is not easily bent, has a long service life, and offers stable, consistent machining.



# Plants and Offices in Japan



<b>Head Office</b>		Shiodome Sumitomo Bldg.17F 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021 URL : <a href="https://www.nachi-fujikoshi.co.jp/">https://www.nachi-fujikoshi.co.jp/</a>	Tel:+81-(0)3-5568-5111	Fax:+81-(0)3-5568-5206
<b>Major Offices</b>	<b>Toyama Plant</b>	1-1-1 Fujikoshi-Honmachi, Toyama 930-8511	Tel:+81-(0)76-423-5111	Fax:+81-(0)76-493-5211
<b>Sales Offices</b>	<b>Eastern Japan Branch Office</b>	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021	Tel:+81-(0)3-5568-5280	Fax:+81-(0)3-5568-5290
	<b>Hokkaido Sales Office</b>	Hon-cho 1 Jo 10 Chome 4-10, Higashi-ku, Sapporo, 065-0041	Tel:+81-(0)11-782-0006	Fax:+81-(0)11-782-0033
	<b>Yamagata Sales Office</b>	130-1, Yachi Azamaki, Kahoku-cho, Nishimurayama-gun, Yamagata 999-3511, c/o Nachi Tohoku Seiko Co., Ltd.	Tel:+81-(0)237-71-0321	Fax:+81-(0)237-72-5212
	<b>Fukushima Sales Office</b>	Takeda Bldg. Room 103, 3-4-1 Chouja, Koriyama-shi, Fukushima 963-8017	Tel:+81-(0)24-991-4511	Fax:+81-(0)24-935-1450
	<b>North Kanto Branch</b>	26-2 Hama-cho, Ota-shi, Gunma 373-0853	Tel:+81-(0)276-46-7511	Fax:+81-(0)276-46-4599
	<b>Shinshu Sales Office</b>	248-3 Kamishiojiri, Ueda-shi, Nagano 386-0042	Tel:+81-(0)268-28-7863	Fax:+81-(0)268-21-1185
	<b>Central Japan Branch Office</b>	Nachi Nagoya Bldg., 2-120-3 Takayashiro, Meitou-ku, Nagoya 465-0095	Tel:+81-(0)52-769-6811	Fax:+81-(0)52-769-6830
	<b>Tokai Branch Office</b>	1-20-17 Ebitsuaka, Chuo-ku, Hamamatsu 432-8033	Tel:+81-(0)53-454-4160	Fax:+81-(0)53-454-4845
	<b>Hokuriku Branch Office</b>	Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966	Tel:+81-(0)76-425-8013	Fax:+81-(0)76-492-4319
	<b>Western Japan Branch Office</b>	Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Nakanoshima, Kita-ku, Osaka 530-0005	Tel:+81-(0)6-7178-5111	Fax:+81-(0)6-7178-5110
	<b>Chugoku-Shikoku Branch Office</b>	Nihonseimei Hiroshima Hikarimachi Bldg. 8F, 1-10-19 Hikarimachi, Higashi-ku, Hiroshima 732-0052	Tel:+81-(0)82-568-7460	Fax:+81-(0)82-568-7465
	<b>Kyushu Branch Office</b>	URBAN CENTER Hakata, 2nd floor 3-1-10 Hakataeki-Minami, Hakata-ku, Fukuoka-shi 812-0016	Tel:+81-(0)92-441-2505	Fax:+81-(0)92-471-6600
	<b>Nachi Logistics Center</b>	3-5-1 Yoneda-machi, Toyama 931-8304	Tel:+81-(0)76-438-4481	Fax:+81-(0)76-438-4454
<b>Engineering Companies</b>				
	<b>NACHI Machinery Engineering Co., Ltd.</b>	1-1-1 Fujikoshi Honmachi, Toyama 930-8511, c/o Fujikoshi Toyama Office	Tel:+81-(0)76-492-0708	Fax:+81-(0)76-493-5255
	<b>NACHI Tool Engineering Co., Ltd.</b>	1-1-1 Fujikoshi Honmachi, Toyama 930-8511, c/o Fujikoshi Toyama Office Ayase	Tel:+81-(0)76-423-5337	Fax:+81-(0)76-493-5258
<b>Sales Companies</b>				
	<b>NACHI Kanto Co., Ltd.</b>	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021 Ayase, Utsunomiya	Tel:+81-(0)3-5568-5190	Fax:+81-(0)3-5568-5195
	<b>NACHI-TOKIWA CORP.</b>	Shiodome Sumitomo Bldg. 17F, 1-9-2 Higashi-Shinbashi, Minato-ku, Tokyo 105-0021 Ota, Utsunomiya, Hadano, Suzuka, Hamamatsu, Osaka, Kumamoto, Guangzhou China, Wuhan China, Ohio USA, Indonesia, and Mexico	Tel:+81-(0)3-6252-3677	Fax:+81-(0)3-6252-3678
	<b>NACHI Tokai Co., Ltd.</b>	Nachi Nagoya Bldg., 2-120-3 Takayashiro, Meitou-ku, Nagoya 465-0095	Tel:+81-(0)52-769-6911	Fax:+81-(0)52-769-6913
	<b>NACHI Hokuriku Co., Ltd.</b>	Nachi Hokuriku Bldg., 2-3-60 Ishigane, Toyama 930-0966	Tel:+81-(0)76-424-3991	Fax:+81-(0)76-492-4319
	<b>NACHI Kansai Co., Ltd.</b>	Sumitomo Nakanoshima Bldg. 5F, 3-2-18 Nakanoshima, Kita-ku, Osaka 530-0005 Kakogawa	Tel:+81-(0)6-7178-2200	Fax:+81-(0)6-7178-2201

# Plants and Offices in Toyama



## 1 Toyama Plant



Products: Cutting Tools, Machinery, Robots and Bearings  
Site Scale: 353,000m<sup>2</sup> Building: 224,000m<sup>2</sup>



Internal broaches factory



Automotive air conditioner bearings factory



Robot plant



Precision bearings factory

## 2 Higashi-Toyama Plant



Products: Special Steels and Hydraulic Equipment  
Site Scale: 227,000m<sup>2</sup> Building: 126,000m<sup>2</sup>



Hydraulic valves factory



Special steel melting factory

## 3 Namerikawa Plant



Products: Cutting Tools, Hydraulic Equipment, Automotive Hydraulics, Coatings, Industrial Furnaces  
Site Scale: 195,000m<sup>2</sup> Building: 78,000m<sup>2</sup>



Hydraulic wheel drive motors factory



Automotive hydraulic factory

## 4 Mizuhashi Plant



Products: Bearings  
Site Scale: 65,000m<sup>2</sup> Building: 22,000m<sup>2</sup>



Bearing heat-treatment factory

## 5 Nagaresugi Plant



Products: Cutting Tools, Machinery and Bearings  
Site Scale: 55,000m<sup>2</sup> Building: 28,000m<sup>2</sup>



Parts processing factory

### Plants

<b>1 Toyama Plant</b> 1-1-1 Fujikoshi-Honmachi, Toyama 930-8511	Tools Machine Tools	Tel:+81-(0)76-423-5100 Tel:+81-(0)76-423-5140	Fax:+81-(0)76-493-5221 Fax:+81-(0)76-493-5242	Robots Bearings	Tel:+81-(0)76-423-5135 Tel:+81-(0)76-423-5120	Fax:+81-(0)76-493-5251 Fax:+81-(0)76-493-5231
<b>2 Higashi-Toyama Plant</b> 3-1-1 Yoneda-machi, Toyama 931-8511 3-2-1 Nakata, Toyama 931-8453	Materials Hydraulic Equipment	Tel:+81-(0)76-438-4411 Tel:+81-(0)76-438-8970	Fax:+81-(0)76-438-6313 Fax:+81-(0)76-438-8978			
<b>3 Namerikawa Plant</b> 176 Ogake, Namerikawa-shi, Toyama 936-0802	Tools Hydraulic Equipment Automotive Hydraulics	Tel:+81-(0)76-471-2126 Tel:+81-(0)76-471-2046 Tel:+81-(0)76-471-2320	Fax:+81-(0)76-471-2632 Fax:+81-(0)76-471-2673 Fax:+81-(0)76-471-2324	Coating Industrial Furnaces	Tel:+81-(0)76-471-2985 Tel:+81-(0)76-471-2981	Fax:+81-(0)76-471-2989 Fax:+81-(0)76-471-2988
<b>4 Mizuhashi Plant</b> 201-1 Iseya Mizuhashi, Toyama 939-3524	Bearings	Tel:+81-(0)76-479-1780	Fax:+81-(0)76-479-1781			
<b>5 Nagaresugi Plant</b> 160 Nagaresugi, Toyama 939-8032	Tools Machine Tools	Tel:+81-(0)76-425-2695 Tel:+81-(0)76-495-1341	Fax:+81-(0)76-425-9091 Fax:+81-(0)76-495-1359	Bearings	Tel:+81-(0)76-424-8848	Fax:+81-(0)76-424-8832

### Manufacturing Companies

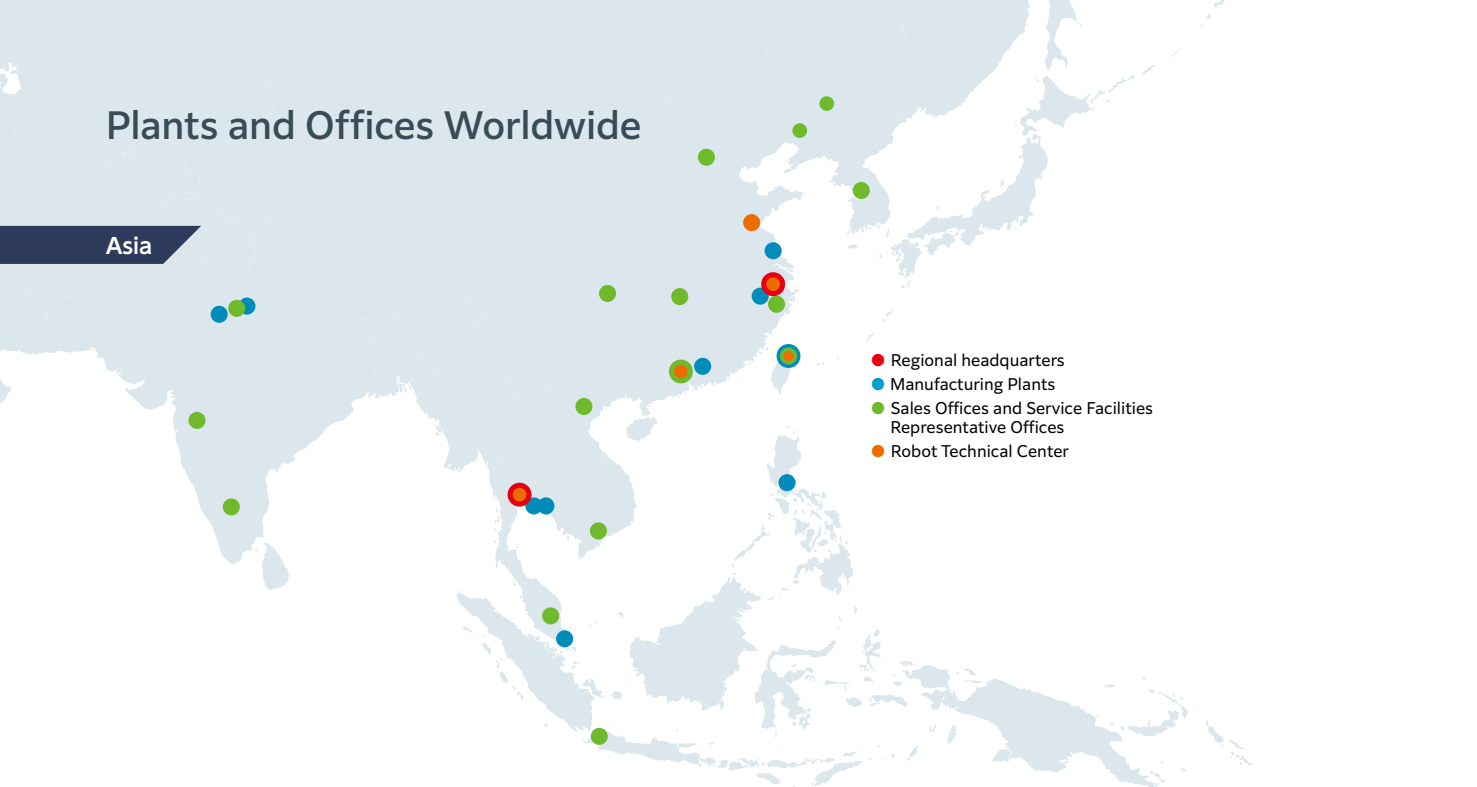
<b>NACHI Seiko Co., Ltd.</b> <b>NACHI Tool Genesis Co., Ltd.</b> <b>NACHI Tool Technology Co., Ltd.</b> <b>NACHI Bearing Manufacturing Co., Ltd.</b> <b>NACHI Nihonkai Bearing Co., Ltd.</b> <b>Hokuriku Kinzoku Co., Ltd.</b> <b>NACHI Toyama Bearing Co., Ltd.</b> <b>NACHI Yatsuo Bearing Co., Ltd.</b> <b>NACHI Tateyama Bearing Co., Ltd.</b> <b>NACHI Tohoku Seiko Co., Ltd.</b> <b>NACHI Hydraulics Co., Ltd.</b> <b>Toyama Atsuen Co., Ltd.</b>	Precision Cutting Tools Metal Band Saws Taps Bearings Bearings Bearings Bearings Bearings Bearings Hydraulic Equipment and Printing Press Parts Hydraulic Equipment Special Steels	Tel:+81-(0)76-425-2695 Tel:+81-(0)76-425-2281 Tel:+81-(0)76-456-2556 Tel:+81-(0)76-478-2098 Tel:+81-(0)76-478-2171 Tel:+81-(0)76-451-5217 Tel:+81-(0)76-467-2201 Tel:+81-(0)76-454-2627 Tel:+81-(0)76-424-8848 Tel:+81-(0)23-686-2116 Tel:+81-(0)76-469-3829 Tel:+81-(0)76-437-5806	Fax:+81-(0)76-425-9091 Fax:+81-(0)76-424-3183 Fax:+81-(0)76-471-2632 Fax:+81-(0)76-479-1081 Fax:+81-(0)76-478-2173 Fax:+81-(0)76-451-9203 Fax:+81-(0)76-467-2203 Fax:+81-(0)76-454-4343 Fax:+81-(0)76-424-8832 Fax:+81-(0)23-686-2119 Fax:+81-(0)76-469-3823 Fax:+81-(0)76-438-9270
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### Service Companies

<b>NACHI Logistics Co., Ltd.</b> <b>FUJIKOSHI Com Service Co., Ltd.</b>	Transportation, Storage, Insurance Receptions, Facilities Management, Security	Tel:+81-(0)76-425-0262 Tel:+81-(0)76-423-5042	Fax:+81-(0)76-493-8676 Fax:+81-(0)76-493-5208
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# Plants and Offices Worldwide

## Asia



### Sales Offices and Service Facilities / Representative Offices

#### ●● NACHI-FUJIKOSHI(CHINA)CO., LTD.

5F, Building A, National Center for Exhibition and Convention, 1988 Zhuguang Road, Qingpu District, Shanghai, 201702, CHINA  
Tel: +86-(0)21-6915-2200  
Fax: +86-(0)21-6915-5427  
URL: <https://www.nachi.com.cn/>

#### ● BEIJING BRANCH

Room 2412B, Kuntai international Mansion, Building O, Yi No.12 Chao Wai Street, Chaoyang District, Beijing 100020, CHINA  
Tel: +86-(0)10-5879-0016

#### ● CHONGQING BRANCH

Room 405, Building D, CINDA INTERNATIONAL, No.67 middle Huangshan Avenue, Liangjiang New Area, Chongqing, 401121, CHINA  
Tel: +86-(0)23-8816-1967  
Fax: +86-(0)23-8816-1968

#### ● SHENYANG BRANCH

Room 0908, Hengji Building, No. 205 Huigong Street, Shenhe District, Shenyang City, 110003, Liaoning Province, CHINA  
Tel: +86-(0)24-3120-2252

#### ●● GUANGZHOU BRANCH

2F, Building 1, No. 72 Nanxiang 2nd Rd, Science City, Huangpu District, Guangzhou City, 510670, Guangdong Province, CHINA  
Tel: +86-(0)20-8200-6163

#### ● WUHAN BRANCH

Room 3,2F, bldg. B, AI Sci. & Tech Park., 81 Checheng South Road, Wuhan Economic Development District, Wuhan City, 430056, Hubei Province, CHINA  
Tel: +86-(0)27-8473-1747

#### ● NINGBO BRANCH

Room 721, Fukang Building, Dongliu Street, Yinzhou District, Ningbo City, 315042, Zhejiang Province, CHINA  
Tel: +86-(0)574-8813-5499

#### ● CHANGCHUN BRANCH

Room 1113, Building B, China Productivity Building, No. 5666 Silicon Valley Street, High tech Zone, Changchun City, 130012, Jilin Province, CHINA  
Tel: +86-(0)431-8580-8316

#### ● TIANJIN BRANCH

1F, No. 99 Taifeng Road, Tianjin Economic Development District, Tianjin, 300457, CHINA  
Tel: +86-(0)21-6915-2200

#### ● CHENGDU BRANCH

1F, 1-5 Floor, No.1, 360 Checheng Dong Qi Road, Longquanyi District, Chengdu, 130012, Sichuan Province, CHINA  
Tel: +86-(0)23-8816-1967

#### ● MIANYANG BRANCH

3F, NO.7 Jiping Avenue, Hebei Pingwu Industrial Park, Mianyang City, 622550, Sichuan Province, CHINA  
Tel: +86-(0)23-8816-1967

#### ● BAOJIA NACHI ROBOT APPLICATION DEVELOPMENT QINGDAO INC.

No.67 Xinyue Rd., High-tech Industrial Development Zone, Qingdao, Shandong City, 266122, CHINA  
Tel: +86-(0)532-5875-9267

#### ●● NACHI TAIWAN CO., LTD.

2F, No.23, Lane 15, Sec. 6, Minquan E. Rd., Neihu Dist., Taipei City, 11494, TAIWAN  
Tel: +886-(0)2-2792-1895

#### ● NACHI TECHNOLOGY (THAILAND) CO., LTD.

##### ● BANGKOK SALES OFFICE

Unit 23/109(A), Fl.24 Sorachai Bldg., Sukhumvit 63 Road(Ekamai), Klongtonnu, Wattana, Bangkok 10110, THAILAND  
Tel: +66-2-714-0008  
Fax: +66-2-714-0740

##### ●● ROBOT TECHNICAL CENTER

170/2 (1st floor) Ocean Tower 1 Soi Sukhumvit 16, Ratchadaphisek Rd., Klongtoey, Klongtoey, Bangkok 10110, THAILAND  
Tel: +66-2-250-4101  
Fax: +66-2-258-4103

#### ● NACHI VIETNAM CO., LTD.

1502B, 15floor, Lot A1 Indochina Plaza Hanoi, 241 Xuan Thuy Street, Dich Vong Hau ward, Cau Giay dist, Ha Noi city, VIETNAM  
Tel: +84-24-3767-8605  
Fax: +84-24-3767-8604

#### ● HO CHI MINH BRANCH

4Fl., Yoco Bld., 41 Nguyen Thi Minh Khai St., Dist.1, Ho Chi Minh, VIETNAM  
Tel: +84-28-3822-3919  
Fax: +84-28-3822-3918

#### ● FUJIKOSHI-NACHI (MALAYSIA) SDN. BHD.

No.17, Jalan USJ 21/3, 47630 UEP Subang Jaya, Selangor Darul Ehsan, MALAYSIA  
Tel: +60-(0)3-80247900  
Fax: +60-(0)3-80235884

#### ● PT.NACHI INDONESIA

Tempo Scan Tower, 31st Floor Jl.H.R Rasuna Said Kav. 3-4, Kuningan, Jakarta 12950 INDONESIA  
Tel: +62-(0)21-527-2841  
Fax: +62-(0)21-527-3029

#### ● NACHI-FUJIKOSHI CORP. KOREA REPRESENTATIVE OFFICE

8<sup>th</sup> Floor Chan & Chan Tower 77-9, Samsong-dong, Gangnam-gu, Seoul, 06087, KOREA  
Tel: +82-(0)2-6929-2292  
Fax: +82-(0)2-6929-2293

#### NACHI TECHNOLOGY INDIA PVT. LTD.

##### ● GURGAON HEAD OFFICE

Unit No. 407 to 411, Fourth Floor, Bestech City Gate, Sector 81-A, NH-48, IMT Manesar, Gurgaon-122004, Haryana, INDIA  
Tel: +91-92160-33031

##### ● BANGALORE OFFICE

Urban Vault Citrine Building No.43/4, Part of 2nd floor, New Airport Road, NH7, Outer Ring Road, Sahakar Nagar, Bengaluru 560092, Karnataka, INDIA  
Tel: +91-90018-48490

##### ● PUNE OFFICE

Pimpri-Chinchavad MIDC, Akurdi, Haveli D-II-30/12/3 & 30/12/4 Pune, 411019, Maharashtra, INDIA  
Tel: +91-74284-48201

## Manufacturing Plants

### ● NACHI (JIANGSU) INDUSTRIES CO., LTD.

39 Nanyuan Road, Economic and Technological Development Zone (South), Zhangjiagang, Jiangsu 215618, CHINA  
Tel: +86-(0)512-3500-7616  
Fax: +86-(0)512-3500-7615

### ● NACHI C.H. DONGGUAN CORP.

East Jiangnan Road, Guancheng High-Tech Park, Eastern Industrial Zone, Dongguan City, Guangdong 523515, CHINA  
Tel: +86-(0)769-8701-1028  
Fax: +86-(0)769-8701-1038

### ● SHANGHAI NACHI BEARINGS CO., LTD.

Yitong Industry Zone 258, Fengmao Rd. Malu Town, Jiading, Shanghai 201801, CHINA  
Tel: +86-(0)21-6915-6200  
Fax: +86-(0)21-6915-6202

### ● NACHI C.Y. CORP.

No.109, Kao Young North Rd. Lung-Tan Dist, Tao-Yuan City 32543, TAIWAN  
Tel: +886-(0)3-471-7651  
Fax: +886-(0)3-471-8402

### ● NACHI TECHNOLOGY (THAILAND) CO., LTD.

5/5 M. 2, Rojana Industrial PARK Nongbua, Ban Khai, Rayong, 21120, THAILAND  
Tel: +66-38-961-682  
Fax: +66-38-961-683

### ● NACHI FORGING TECHNOLOGY (THAILAND) CO., LTD.

5/8 M. 2, Rojana Industrial PARK Nongbua, Ban Khai, Rayong, 21120, THAILAND  
Tel: +66-38-017-891  
Fax: +66-38-017-894

### ● NACHI INDUSTRIES PTE. LTD.

No.2 Joo Koon Way, Jurong Town, Singapore 628943, SINGAPORE  
Tel: +65-68613944  
Fax: +65-68610262  
URL: <https://www.nachi.com.sg/>

### ● NACHI PILIPINAS INDUSTRIES, INC.

1st Avenue, Manalac Compound, Sta. Maria Industrial Estate, Bagumbayan, Taguig, Metro Manila, PHILIPPINES  
Tel: +63-(0)2-8838-3620  
Fax: +63-(0)2-8838-3623

### ● NACHI TECHNOLOGY INDIA PVT. LTD.

Plot No. Sp-86, Nic(M)Neemrana, Riico Industrial Area, Alwar-301705, Rajasthan, INDIA  
Tel: +91-(0)14-9467-1300  
Fax: +91-(0)14-9467-1310

### ● NACHI PRECISION TOOL INDIA PVT. LTD.

179, Sector4, IMT Manesar, District, Gurgaon-122050, Haryana, INDIA  
Tel: +91-124-4936-000



### NACHI TECHNOLOGY (THAILAND) CO., LTD.

Established : 1999

Products : Bearings, Cutting Tools, Hydraulic Equipment and Robots  
Consolidation and integration of production for standard radial bearings



### NACHI FORGING TECHNOLOGY (THAILAND) CO., LTD.

Established : 2015 Products : Bearings



### NACHI TECHNOLOGY INDIA PVT. LTD.

Established : 2012 Products : Bearings



### NACHI-FUJIKOSHI (CHINA) CO., LTD.

Established : 2004

Products : Cutting Tools, Bearings, Hydraulic Equipment, Special Steels, Machine Tools and Robots



### SHANGHAI NACHI BEARINGS CO., LTD.

Established : 2004 Products : Bearings



### NACHI (JIANGSU) INDUSTRIES CO., LTD.

Established : 2012

Products : Cutting Tools, Hydraulic Equipment, Automotive Hydraulics and Robots



### NACHI C.H. DONGGUAN CORP.

Established : 2014 Products : Bearings



### PT.NACHI INDONESIA

Established : 2003

Products : Cutting Tools, Bearings and Hydraulic Equipment

# Plants and Offices Worldwide

## America & Europe

- Regional headquarters
- Manufacturing Plants
- Sales Offices and Service Facilities
- Robot Technical Center



### Sales Offices and Service Facilities

● **NACHI AMERICA INC. HEADQUARTERS**

715 Pushville Road, Greenwood, Indiana, 46143, U.S.A.  
 Tel: +1-317-530-1001  
 Fax: +1-317-530-1011  
 URL: <https://www.nachiamerica.com/>

● **DETROIT BRANCH**

46200 WEST 12Mile Road Novi, Michigan 48377, U.S.A.  
 Tel: +1-248-305-6545  
 Fax: +1-248-305-6542  
 URL: <https://www.nachirobotics.com/>

● **WEST COAST BRANCH**

12652 E. Alondra Blvd. Cerritos, California, 90703, U.S.A.  
 Tel: +1-562-802-0055  
 Fax: +1-562-802-2455

● **SAN JOSE BRANCH**

440 N. Wolfe Rd. Sunnyvale, California, 94085, U.S.A.  
 Tel: +1-248-305-6545 (DETROIT BRANCH)

● **DALLAS BRANCH**

5700 Tennyson Parkway, Suite 300 Plano, Texas, 75024, U.S.A.  
 Tel: +1-317-530-1001 (HEADQUARTERS)

● **MIAMI BRANCH-LATIN AMERICA DIV.**

2301 N.W. 107th Ave. Suite 108, Doral, Florida, 33172, U.S.A  
 Tel: +1-305-591-0054

● **CANADA BRANCH**

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA  
 Tel: +1-905-760-9542  
 Fax: +1-905-760-9477

● **MEXICO BRANCH**

InterPark Logistic Center II Calzada de Guadalupe No. 410, Bodega 10, Col. El Cerrito, Cuautitlán, Mex. C.P. 54879, EDOMEX  
 Tel: +52-55-7574-3818

● **NACHI CANADA INC.**

89 Courtland Ave., Unit No.2, Concord, Ontario, L4K 3T4, CANADA  
 Tel: +1-905-660-0088  
 Fax: +1-905-660-1146

● **NACHI MEXICANA, S.A. DE C.V.**

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO  
 Tel: +52-442-153-2424  
 Fax: +52-442-153-2435

● **ENGINEERING CENTER**

Aerotech Industrial Park, Tequisquiapan No.2, Localidad Galeras, Municipio de Colon, Queretaro, C.P.76295, MEXICO  
 Tel: +52-442-153-2424  
 Fax: +52-442-153-2435



**NACHI AMERICA INC.**

Established : 1962  
 Products : Cutting Tools, Machine Tools, Bearings, Hydraulic Equipment and Special Steels

**NACHI TOOL AMERICA INC.**

Established : 2005 Products : Cutting Tools



**NACHI AMERICA DETROIT BRANCH**

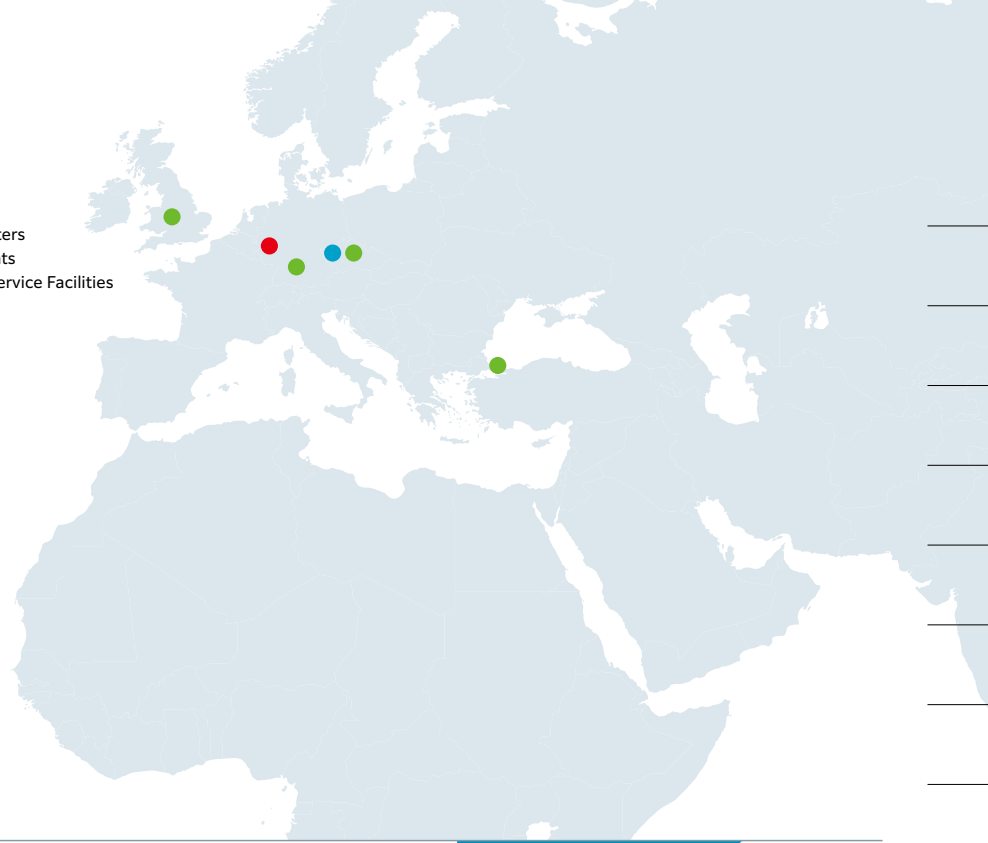
Established : 1989  
 Products : Robots



**NACHI CANADA INC.**

Established : 1975  
 Products : Cutting Tools and Bearings

- Regional headquarters
- Manufacturing Plants
- Sales Offices and Service Facilities



## Manufacturing Plants

### NACHI BRASIL LTDA.

- **SAO PAULO BRANCH**  
Alameda Santos, nº745-1º andar(conjunto nº11)-Cerqueira César,  
São Paulo-SP, CEP:01419-001, BRASIL  
Tel: +55-11-3284-9844  
URL: <https://www.nachi.com.br/>



### NACHI TECHNOLOGY MEXICO, S.A. DE C.V.

Established : 2014  
Products : Bearings

### NACHI MEXICANA, S.A. DE C.V.

Established : 1982  
Products : Bearings and Cutting Tools



### NACHI BRASIL LTDA.

Established : 1972  
Products : Bearings

### ● NACHI EUROPE GmbH

Bischofstr. 99, 47809 Krefeld, GERMANY  
Tel: +49-(0)2151-65046-0  
Fax: +49-(0)2151-65046-90  
URL: <https://www.nachi.de/>

### ● SOUTH GERMANY OFFICE

Pleidelsheimer Str.47  
74321 Bietigheim-Bissingen, GERMANY  
Tel: +49-(0)7142-77418-0  
Fax: +49-(0)7142-77418-20

### ● CZECH BRANCH

Obchodní 132, 251 01 Čestlice,  
CZECH REPUBLIC  
Tel: +420-255-734-000  
Fax: +420-255-734-001

### ● U.K. BRANCH

Unit 3, 92 Kettles Wood Drive  
Woodgate Business Park  
Birmingham B32 3DB, U.K.  
Tel: +44-(0)121-423-5000  
Fax: +44-(0)121-421-7520

### ● TÜRKIYE BRANCH

Kurtkoy Mah. Yildirim Bayezit Cad. No:93  
Pendik/Istanbul. TÜRKIYE  
Tel: +90-(0)216-688-4457  
Fax: +90-(0)216-688-4458



### NACHI EUROPE GmbH

Established : 1967  
Products : Cutting Tools, Machine Tools,  
Robots, Bearings,  
Hydraulic Equipment and Special Steels

### ● NACHI TOOL AMERICA INC.

717 Pushville Road, Greenwood, Indiana,  
46143, U.S.A.  
Tel: +1-317-535-0320

### ● NACHI TECHNOLOGY MEXICO S.A. DE C.V.

Aerotech Industrial Park, Tequisquiapan  
No.2, Localidad Galeras, Municipio de  
Colon, Queretaro, C.P.76295, MEXICO  
Tel: +52-442-153-2410

### ● NACHI BRASIL LTDA.

Avenida João XXIII, nº.2330, Jardim São  
Pedro, Mogi das Cruzes, S.P., CEP  
08830-000, BRAZIL  
Tel: +55-11-4793-8800  
URL: <https://www.nachi.com.br/>

### ● NACHI CZECH s.r.o.

Průmyslová 2732, 440 01 Louny,  
CZECH REPUBLIC  
Tel: +420-415-930-930  
Fax: +420-415-930-940



### NACHI CZECH s.r.o.

Established : 2003  
Products : Bearings

# Exhibition and Related Facilities

ROBOT FA Exhibition Hall



Showroom



NACHI History Museum

Exhibits the history of NACHI, along with historical records.



**FUJIKOSHI AJISAI Preschool**  
Established the FUJIKOSHI AJISAI Preschool to support employees' children and children living near the Toyama Plant.

**NACHI TOYAMA Dormitory**

Serves as both an employee dormitory and a training facility.



FUJIKOSHI Guesthouse "Muhenkaku"



**FUJIKOSHI Technical High School**



**FUJIKOSHI Hospital**



# Management

as of 25 February 2026



## Directors

Director, Executive Advisor  
**Hiroo Honma**

Director  
**Yuichi Sawasaki**

Director  
**Syusuke Kobayashi**

Director  
(Member of the Audit & Supervisory Committee)  
**Masakazu Yamazaki\***

Representative Director  
**Naritoshi Nakamura**

Director  
**Akira Kunisaki**

Director  
**Seiji Ishigaki\***

Director  
(Member of the Audit & Supervisory Committee)  
**Yasuaki Sawachika\***

Director  
**Tetsu Furusawa**

Director  
**Akira Takarajima**

Director  
(Full-time Member of the Audit & Supervisory Committee)  
**Masayuki Kobayashi**

Director  
(Member of the Audit & Supervisory Committee)  
**Emi Goto\***

\* Outside director

## Corporate Officers

President	<b>Naritoshi Nakamura</b>	
Managing Corporate Officer	<b>Tetsu Furusawa</b>	Corporate Planning, Human Resources, Operations in American/European market, General Manager of Corporate Compliance Headquarters
Managing Corporate Officer	<b>Yuichi Sawasaki</b>	Finance & Accounting, General Affairs, Procurement, Risk Management
Managing Corporate Officer	<b>Akira Kunisaki</b>	General Manager of Technology Development Headquarters, AI Development, Information Systems
Corporate Officer	<b>Akira Takarajima</b>	General Manager of Eastern Japan Main Branch, Global Sales of Robots
Corporate Officer	<b>Syusuke Kobayashi</b>	General Manager of Bearing Division
Corporate Officer	<b>Shiro Hatasaki</b>	President of NACHI AMERICA Inc.
Corporate Officer	<b>Masato Usui</b>	Regional Director of Central Japan, Global Sales of Automotive Bearings
Corporate Officer	<b>Kazutaka Arai</b>	President of NACHI-FUJIKOSHI (CHINA) CO., LTD.
Corporate Officer	<b>Masayuki Nakatsukasa</b>	Sales Operations in Asian Market (India, ASEAN, Dubai, South Korea and Taiwan)
Corporate Officer	<b>Masayuki Yokoyama</b>	General Manager of Finance & Accounting Dept.
Corporate Officer	<b>Haruhiko Sakamoto</b>	General Manager of President's Office
Corporate Officer	<b>Makoto Sato</b>	General Manager of AI Development, Robot Division
Corporate Officer	<b>Yasuhiro Yoshino</b>	Deputy General Manager of AI Development, Robot Division

# Financial Highlights

NACHI-FUJIKOSHI CORP. and Subsidiaries Years ended November 30

Consolidated Financial Summary						Millions of yen	Thousands of U.S.dollars
	2021	2022	2023	2024	2025		2025
Net sales	229,117	258,097	265,464	239,892	235,903		1,506,116
Domestic sales	116,771	121,677	125,392	117,449	115,965		740,375
Overseas sales	112,345	136,419	140,071	122,443	119,938		765,740
Overseas sales ratio	49.0%	52.9%	52.8%	51.0%	50.8%		50.8%
Operating income	14,718	17,025	11,873	6,636	9,773		62,395
Ordinary income	14,457	17,100	11,028	4,236	8,370		53,438
Net income	9,993	12,237	6,469	3,351	5,250		33,518
Net income per share (yen)	418.09	513.17	276.92	144.10	233.48		149.06
Cash dividend per share (yen)	100.0	110.0	110.0	100.0	100.0		63.84
Total assets	319,312	357,457	370,324	334,757	331,295		2,115,143
Shareholders' equity	130,104	148,906	162,715	158,834	170,597		1,089,171
Equity ratio	40.7%	41.7%	43.9%	47.4%	51.5%		51.5%

Consolidated Balance Sheets						Millions of yen	Thousands of U.S.dollars
Assets							
	2021	2022	2023	2024	2025		2025
Current assets	159,258	187,363	189,406	170,438	168,690		1,076,996
Notes receivable/accounts receivable/contract assets	48,309	60,365	58,805	54,049	53,561		341,958
Electronically recorded monetary claims	6,790	7,600	8,337	8,700	8,559		54,644
Inventories	57,381	76,919	80,130	67,162	68,292		436,008
Fixed assets	160,053	170,094	180,917	164,319	162,604		1,038,140
Property, plant and equipment	114,260	123,508	127,620	115,563	108,875		695,109
Intangible assets	2,861	3,497	3,672	4,282	4,025		25,697
Investments and advances	42,931	43,088	49,625	44,473	49,703		317,327
Total assets	319,312	357,457	370,324	334,757	331,295		2,115,143

Liabilities and Net Asset Value						Millions of yen	Thousands of U.S.dollars
	2021	2022	2023	2024	2025		2025
Current liabilities	103,344	125,072	119,569	93,848	80,696		515,201
Notes and accounts payable	20,882	24,967	19,094	15,396	15,478		98,818
Electronically recorded obligations	26,943	30,093	26,021	23,305	16,891		107,840
Short-term loans payable	29,208	41,123	45,190	28,210	21,226		135,516
Long-term liabilities	77,755	76,018	81,234	76,243	76,347		487,435
Long-term loans payable	56,266	53,703	54,578	52,853	51,987		331,909
Total liabilities	181,100	201,090	200,804	170,091	157,044		1,002,643
Shareholders' equity	130,104	148,906	162,715	158,834	170,597		1,089,171
Common stock	16,074	16,074	16,074	16,074	16,074		102,624
Additional paid-in capital	11,401	11,408	11,408	11,543	13,347		85,213
Retained earnings	96,875	106,758	110,593	111,352	114,300		729,745
Valuation difference on available-for-sale securities	13,079	13,616	17,547	13,499	15,444		98,601
Translation adjustments	△2,737	7,891	14,408	14,508	21,375		136,468
Minority interests	8,107	7,460	6,804	5,831	3,652		23,316
Total net assets	138,211	156,367	169,520	164,665	174,250		1,112,494
Total liabilities and net assets	319,312	357,457	370,324	334,757	331,295		2,115,143

U.S.dollar amounts are converted for convenience only at ¥156.63 per U.S.dollar, the rate prevailing on November 30, 2025

## Consolidated Sales by Operation

	Millions of yen					Thousands of U.S.dollars
	2021	2022	2023	2024	2025	2025
Cutting Tools	30,213	34,157	34,062	33,237	34,158	218,080
Machine Tools	13,057	9,944	13,359	13,360	13,998	89,369
Robots	28,223	38,505	38,031	30,902	25,250	161,207
Bearings	74,390	84,480	91,767	85,727	85,419	545,355
Hydraulic Equipment	48,015	52,795	49,059	40,060	39,742	253,731
Automotive Hydraulics	22,332	21,786	22,682	20,610	22,093	141,052
Special Steels / Other	12,884	16,426	16,501	15,993	15,240	97,299
Total	229,117	258,097	265,464	239,892	235,903	1,506,116

## Capital Expenditures

	Millions of yen					Thousands of U.S.dollars
	2021	2022	2023	2024	2025	2025
Non-Consolidated	8,800	11,900	12,400	7,200	6,100	38,000
Consolidated	16,300	20,300	19,100	11,700	9,900	63,000

## Number of Associates

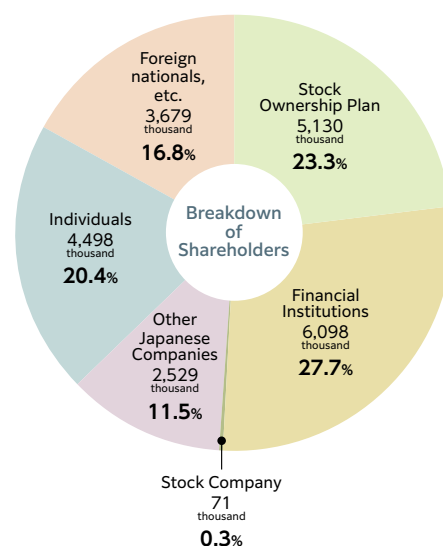
	Persons				
	2021	2022	2023	2024	2025
Non-Consolidated	3,270	3,230	3,150	3,080	2,960
Domestic Subsidiaries	1,440	1,430	1,400	1,340	1,280
Overseas Subsidiaries	2,500	2,600	2,650	2,520	2,290
Consolidated	7,210	7,260	7,200	6,940	6,530

## Shareholder Information

Shareholder Information	Major Shareholders	Shares(thousand)	Ratio(%)
Issued Stock : <b>24,919</b> thousands shares (as of the end of Nov. 2025) (Of which, 2,911 thousands are common shares for treasury)	NACHI WANEI Stockholding	2,800	12.73
	The Master Trust Bank of Japan, Ltd. (trust account)	1,910	8.68
	Employees Stock Ownership Plan	1,330	6.05
	Nachi Dealer Shareholding Association	998	4.54
	Nippon Life Insurance Company	793	3.60

Note: Common shares for treasury  
(2,911 thousands shares) were excluded when calculating ownership of shares.

Breakdown of Shareholders	Number of Shareholders	Ratio(%)	Shares (thousand)	Ratio(%)
Stock Ownership Plan	4	0.02	5,130	23.3
Financial Institutions	33	0.20	6,098	27.7
Stock company	41	0.25	71	0.3
Other Japanese Companies	308	1.88	2,529	11.5
Foreign nationals, etc.	225	1.38	3,679	16.8
Individuals	15,801	96.27	4,498	20.4
Total	16,412	100.00	22,008	100.0



## Major Banking Relationships

MUFG BANK, LTD.  
The Hokuriku Bank, Ltd.  
Sumitomo Mitsui Trust Bank, Limited  
Mitsubishi UFJ Trust and Banking Corporation  
Mizuho Bank, Ltd.

# History of NACHI-FUJIKOSHI

NACHI-FUJIKOSHI was founded with the express aim of becoming a domestic manufacturer of cutting tools and machine tools in the trend towards industrial modernization. The Company's business activities expanded greatly in the first 20 years since its founding.

- 1928** FUJIKOSHI STEEL INDUSTRY CO., Ltd. is founded in Toyama City by Kohki Imura.
- 1929** NACHI hacksaw blades are chosen as a superior example of Japanese manufacturing technology and are personally inspected by the Emperor Showa. The NACHI trademark is adopted from the name of the Emperor's ship.
- 1934** The company gains recognition as an all-round domestic manufacturer of precision cutting tools. Installs the latest European and American machinery.
- 1937** Establishes FUJIKOSHI Technical High School.
- 1938** Higashi-Toyama Steel Mill starts operation. Establishes integrates manufacturing system covering materials through to final production.
- 1939** Begins production of bearings.
- Establishes Machine Tools Dept. to supply own company plants with internally manufactured machinery.
- 1940** Business further expanded to 18 plants in Japan and number of employees increased to 36,000. Establishes FUJIKOSHI Hospital.

NACHI-FUJIKOSHI attained the position of a "total machinery manufacturer" as the result of an active management policy during the high economic growth period in the 1950's to 1960's

- 1945** Expands product line-up to include hand tools, food industry machinery, bicycles, and motorcycles.
- 1953** Develops Christmas tree type broaches for jet engines.
- 1955** Begins marketing with large OEM customers in Europe and America.
- 1958** Begins production of hydraulic equipment.
- 1962** Restructures along divisional lines (cutting tools, bearings, machine tools and special steels). Establishes NACHI AMERICA INC.
- 1963** Changes Company name to NACHI-FUJIKOSHI CORP. Develops bearings and its materials for the Bullet Train "Shinkansen".

NACHI-FUJIKOSHI is aiming at becoming a mechatronics manufacturer in keeping with technical innovation and internationalization.

- 1964** Begins production of industrial furnaces.
- 1967** Opens office in Germany.
- 1969** Develops hydraulic industrial robots. Establishes Machine Tools Division and Hydraulic Equipment Division.
- 1972** Begins local production in Brazil.
- 1975** Opens offices in Australia, United Kingdom, Singapore, and Canada.
- 1976** Begins local production in U.S.A. and Spain.
- 1979** Develops first motor-driven robots for spot welding in the world. Begins local production in Singapore.
- 1984** Establishes Robot Division and Precision Machinery Division. Awards the PM (Productive Maintenance) Prize.
- 1988** Opens FUJIKOSHI Guesthouse "Muhenkaku" to commemorate the Company's 60th anniversary. Begins local production in Korea and Taiwan.
- 1989** Establishes NACHI TECHNOLOGY INC., U.S.A.
- 1990** Begins production of handling robots.
- 1991** Acquires National Broach & Machine Co. (brand name Red Ring). Awards the Deming Application Prize.

NACHI-FUJIKOSHI has been steadily promoting the NACHI Business in keeping with globalization and changes in the industrial structure.

- 1993** Appoints Masamichi Honda as President. Management is restructured due to Japan's deflationary economic environment and appreciating yen.
- 1994** Starts cooperating with Koyo Seiko, Ltd. in the area of bearings.
- 1997** Obtains ISO 9001 certification in 1995 for each division and overseas plant.
- 1998** Appoints Kensuke Imura as President. Sets up new corporate brand mark at the 70th anniversary. Establishes NACHI Techno Square in the Toyama plant.
- 1999** Sets up new management system in keeping with the philosophy "Prospective Selection and Integration". Changes eight-division structure to three main manufacturing divisions and three strategic divisions.
- 2000** Expands overseas supply systems (Thai plant and others) to enhance sales bases. Cooperates with Daido Steel Co., Ltd. in the material field. Announces mid-term management plan "NACHI Business Plan 03".
- 2001** Builds a new factory for broaches, high speed steel wire materials, and hydraulic pumps. Starts cooperating with Daihen Corporation in the robotic field. Obtains ISO14001 Certification. Introduces Meister system.
- 2002** Establishes Marketing Strategy Headquarters and Development Headquarters. Forms Gear Production Alliance in the gear-processing field. Cooperates with Erasteel S.A. (France) in the high speed steels field. Introduces performance-based salary system. expanded stock Ownership Plan.
- 2003** The 75th anniversary. Builds QA Lab, Kohki Hall and Development Office in NACHI-BUSINESS Galaxy. Creates a mid-term management plan, "Prospect of NACHI Business 2006". Forms a joint venture with Shanghai Automotive Industry Corp. in bearing business.

Promoting expansion of domestic and international production and sales systems with penetration of the NACHI brand in world markets.

- 2004** Moves Tokyo Head Office to Shiodome, Tokyo. increased the share capital. Builds new bearings factories in the Toyama Plant (Japan), Czech and China. Consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory. Divides manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD. Enters into the field of seismic isolator business. Moves Tokyo Head Office to Shiodome, Tokyo. increased the share capital. Builds new bearings factories in the Toyama Plant (Japan), Czech and China. Consolidated hydraulic equipment business into the Higashi-Toyama Plant and established a new hydraulic valves factory. Divides manufacturing of hydraulic equipment with DAESUNG-NACHI HYDRAULICS CO., LTD. Enters into the field of seismic isolator business.
- 2005** Renews the NACHI-FUJIKOSHI Museum and Café Across (2004), and expands NACHI COMPLEX with NACHI-BUSINESS Galaxy. Organizes business locations in America, Europe and ASEAN respectively. Builds a new factory for large-sized robots. Launches a new HR project encouraging each employee to improve their skills. Establishes a new materials factory.
- 2006** Sets up NACHI Major Dealers Meeting. Strengthens the business for industrial machines. Finds a rep.office in India. Establishes a new broaches factory. Expands the engineering business for machining in both domestic and overseas market.



Founder, Kohki Imura



Hacksaw blades the Company's first product/1929



The first publishes catalog of cutting tools in Japan/1933



Develops first bearings/1939



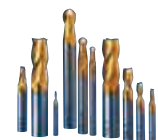
Emperor Showa visits factory/1958



Bearings for the Bullet Train "Shinkansen"/1963



Develops first motor-driven robots for spot welding in the world/1979



Coated end mill put onto the market/1984



Japan's first workpiece adjustable broaching machine/1985

- 2007** Sets up International Trade Headquarter, Expands overseas business.  
Forms a business alliance with Sankyo Tateyama Aluminium, Inc. in magnesium business.  
Builds a new gear cutting tools factory, machine parts processing factory, hydraulic motor factory and YAMAGATA factory. Establishes "R&D Material". Develops the business on the industrial machinery sector by releasing the new platform robot.
- 2008** Builds three new factories for precision bearings, bearing heat-treatment, and automotive solenoid valves.  
Focuses on environmental and energy saving business.  
Expands the engineering business. Integrates production of bearings in Europe into Czech.  
Introduces anti-takeover measures.
- 2009** Appoints Hiroo Honma as President.  
Starts up the internal control system. Integrates production of tools in the US into Indiana.  
Expands the bearing factories in Thailand and Brazil.  
Assigns a representative in Turkey and expanded the business in emerging countries.  
Establishes Central Japan Hydraulic Center to penetrate the energy and infrastructure markets.
- 2010** Shifts dynamically to emerging countries. set up Robot Business Center in China.  
Enhances the structure for production, sales and services in China, ASEAN, India and South America.  
Enhances the structure for development.  
Introduces the palletizing robots and penetrated the distribution infrastructure markets.  
Develops transparent conductive oxide coater and high speed seam welding robots together with the alliance companies.

**Aim for long-term growth with new markets, business areas and management structure in this era of change.**

- 2011** Announces long-term vision. Revises corporate philosophy, corporate mission, and operating principles.  
Introduces executive management system.  
Reorganizes and strengthens manufacturing operations from four to eight divisions according to products.  
Establishes production network in India, Expands full-scale into machinery production business.  
Introduces high-speed spot welding robots to the market.
- 2012** Establishes production network as the core of operations for China in Jiangsu Zhangjiayang China.  
Bolsters sales, production, and procurement systems in China, and advances into automotive and industrial machinery markets.  
Establishes bearing production facilities in India. Accelerates entrance into industrial machinery and automotive markets.  
Introduces integrated process type gear machining equipment to the market, and enters industrial machinery market.
- 2013** Fully starts production of tools, hydraulics, automotive hydraulics, and robots in China.  
Expands lineup of high-performance drills and enlarged market share.  
Releases world's fastest lightweight compact robot MZ07 simultaneously around the world.
- 2014** Establishes Production Technology Headquarters to develop overseas factories and integrates production technologies.  
Establishes Sales Strategies Headquarters to plan and promote sales strategies globally.  
Re-establishes local production of broaches and precision tools in the U.S.
- 2015** Establishes production of round tools, such as carbide drills, in the U.S.  
Establishes new bearing production facility in Mexico.  
Establishes Robot FA Exhibition Hall at the NACHI "MONOZUKURI" Center.
- 2016** Transforms management policy to become a "comprehensive machinery manufacturer with its robotics business at its core."  
Introduces EZ Series WING SLICER Type Robot to the market.  
Establishes new robot technical centers which is the largest of the world in Shanghai.  
Introduces an integrated gear skiving machine to the market and advances into the field of industrial machinery.
- 2017** Appoints Hiroo Honma as Chairman and Kenji Susukida as President.  
Establishes Product Supervisory Headquarters, TQC & TPM Promotion Headquarters, and Procurement Headquarters to expand our scale of production globally.  
Builds new forging and turning of bearings factories in Thailand and establishes integrates manufacturing system.  
Established new robot technical centers in Mexico, Bangkok, Guangzhou, and Taipei.  
Integrates our head office in Tokyo in order to recruit people with excellent skills and to transform the consciousness of our employees to promote globalization.
- 2018** Introduces the CZ10 slim collaborative robot and the AquaREVO carbide drill to the market.
- 2019** Appoints Jun Sakamoto as President.  
Introduces the MZ01, a 1kg payload compact robot, and the AquaREVO mill, a new end mill product, to the market.  
Establishes a new vane pump factory for eco-cars and a new robot plant.
- 2020** Introduces hybrid vacuum degreasing equipment Hi NVD-10 to the market.  
Participates in the establishment of the Robot Industrial Basic Technology Collaborative Innovation Partnership (ROBOCIP)
- 2021** Consolidated all the sales department around the world into a division and enhances the structure of sales globally under the direction of General Managers.  
Expands lineup of small-scale robots, such as the EC06, and introduces connector-insertion applications to the market.
- 2022** Consolidates production capabilities for standard radial bearings in Thailand, achieving significantly shorter lead times due to the construction of an integrated production line starting from forging.  
Introduces the high speed, high precision MZ F series to the market- improved version of MZ series.  
Expands lineup of PZH series, high pressure variable displacement piston pump.
- 2023** Appoints Tsutomu Kurosawa as President.  
Enhances the management structure by transferring our company with an audit and supervisory committee, as well as adopting a corporate officer system.  
Introduces the burrless series which minimizing burrs to the market.
- 2024** Expands the lineup for non-ferrous metals with the burrless series.  
Introduces the MZS05 collaborative robot to the market, a compact model that avoids collisions by detecting people via a 360° proximity sensor.  
Expands production scope at plant in Thailand by moving forward with the transfer of production from Japan for standard radial bearings.
- 2025** Considering optimal production locations, consolidates production of special bearings for automobiles in Japan and transfers production of precision bearings for industrial machinery to China  
Establishes new sales offices in the growth markets of the United States (in San José in the west and Dallas in the south) and India (Pune in the west)
- 2026** Appoints Naritoshi Nakamura as President.  
Revisions to management policies lead to robotics as the core of business operations.



Power Meister



Hyper AP1 Hob  
(for water soluble cutting - environmentally friendly)  
Hyper DuAI GP/SP Hob



EX-V Series Spherical Bearings  
for vibration resistant environments



GMS100  
multi-purpose,  
compact integrated skiving  
gear shaping machine



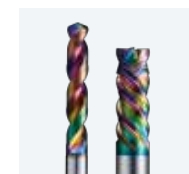
High speed,  
high precision compact robot  
MZ07F



AquaREVO Mills



Collision-free,  
collaborative robot  
MZS05



DLC-REVO burrless drill  
DLC-REVO burrless mill

**NACHI-FUJIKOSHI CORP.**



Official website